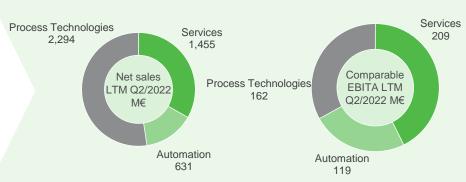
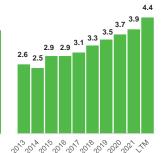


Key financials Net sales Order backlog Orders received LTM 4,831 4,380 4,784 M€ M€ Q2/2022 Operating cash flow Comparable EBITA Comparable EBITA **Employees** 17,670 455 10.4% 88 M€ of net sales M€



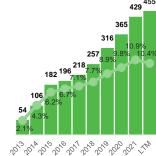






Net sales

(EUR billion)



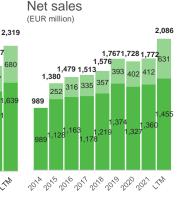
Comparable EBITA

(EUR million and %)



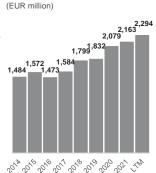
Orders received

Orders received









Net sales

LTM = Last Twelve Months

M€

Investor Relations

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M€

Strong position in the growing market of converting renewables

#1-3

Energy

2.0



#1-2

Automation

Estimated market size for current offering (EUR)

#1 in pulp & paper Flow Control

Market position

#1-3 in pulp & paper Automation Systems

Market drivers

0.9 EUR bn 2.1

- 3.5 EUR bn
- World trade, e-commerce and emerging markets growth drive demand for packaging board

Paper

Process Technologies

134-6

#1-2

Pulp

- Shift from plastic packaging to renewable materials
- · Conversions from paper to board

Tissue

- · Rise in purchasing power and living standards drive tissue
- · Urbanization and improved hygiene
- Fast economic growth in emerging markets
- · Demand for higher quality

#1

Board

- Decarbonization in energy production
- Biomass and residual waste used in heat and process steam production.
- · Tightening air emissions legislation and stricter directives

- 8.0 EUR bri
- Increasing pulp, tissue, board and energy production
- Customer demand for resource efficiency, productivity, end-product quality and reduced environmental impact
- Customer focus on core, decreasing own resources and outsourcing
- · Closures and conversions of non-competitive production lines
- · Aging machines and installed automation systems
- Investments in new pulp and paper production lines and industrial decarbonization
- Demand for raw material savings, process efficiencies and sustainability
- Demand for Industrial Internet based solutions driven by customer digitalization

Investment highlights

Strong position in the growing market of converting renewables

Unique offering combining process technology, services and automation

EUR 2.8 billion recurring and steadily growing stable business

Services: The widest offering and strong geographical presence

Flow Control: Strong and diversified offering across many process industries

· Automation Systems: Maximizing efficiency and safety of our customers

Paper: World-class technology for packaging and hygiene needs

Pulp & Energy: Strong business with high market share and flexible cost structure

Systematically building the future with continuous improvement

Financial targets

Net sales for Services and Automation segments to grow over two times the market growth

Net sales for Process Technologies segment to exceed market growth

Comparable EBITA: 12-14%

Comparable return on capital employed (pre-tax), ROCE: at least 15%

Dividend payout at least 50% of net profit