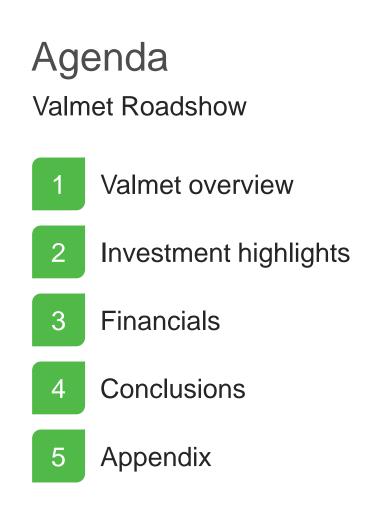


# Valmet

Roadshow material June 2014



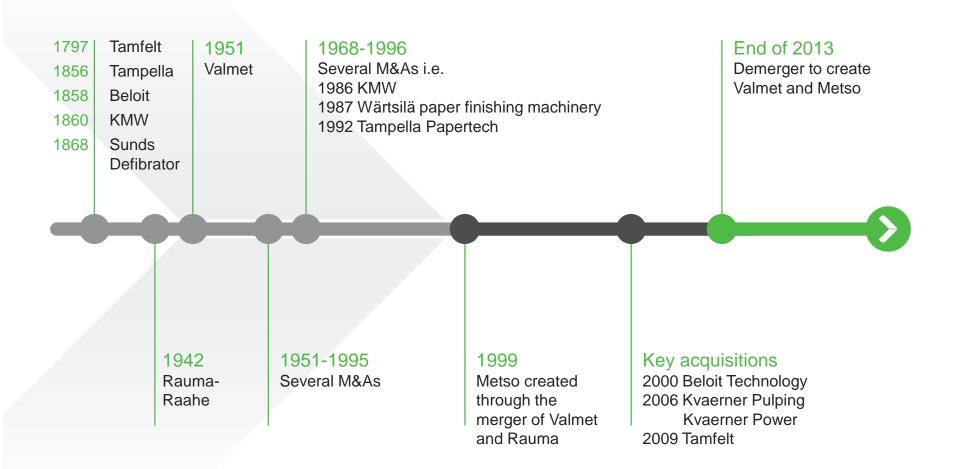




### Valmet overview



### Valmet's road to becoming a global market leader





# Capitalizing on the growing pulp, energy, tissue, and packaging board needs globally

Global market leader with #1-2 market positions in all markets served

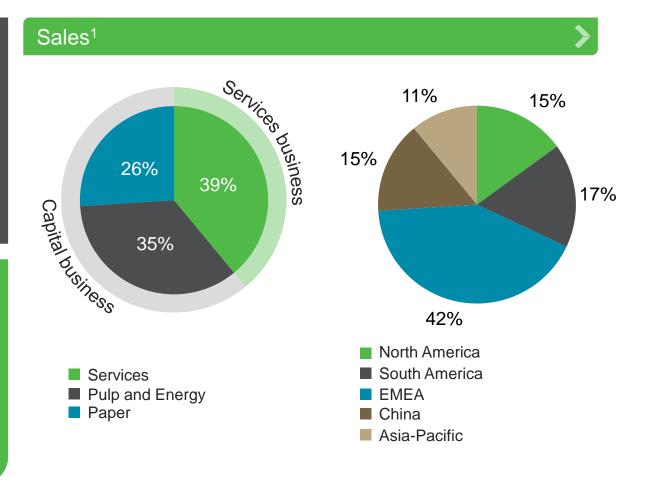
Stable, growing and profitable EUR 1 billion services business

High barrier to entry capital business with good long-term growth potential in businesses such as board, tissue, pulp, and biotechnology

2013 figures<sup>1</sup> Net sales EUR 2,613 m Profit<sup>2</sup> EUR 54 m Employees 11,765 Position #**1-2** Services #**1-2** Pulping #**1-2** Bioenergy generation #**1-2** Paper, board, tissue

1) Carve-out figures for the year of 2013

2) EBITA before non-recurring items





### Our three business lines serve the same customer base

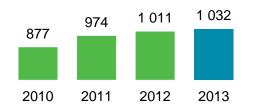


Services

Net sales<sup>1</sup>

1.0 bn, 39%

- Mill and plant improvements •
- Roll and workshop services •
- Parts and fabrics
- Life-cycle services •



Net sales by business line on a carve-out basis for the periods indicated (excl. Intra-Metso net sales) 1)



#### Pulp and Energy

Technologies and solutions for

1 1 9 8

2012

Net sales<sup>1</sup>

698

2010

Pulp production

Power generation

Biomass conversion

975

2011

0.9 bn, 35%

907

2013

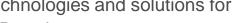
#### Paper

Net sales<sup>1</sup>

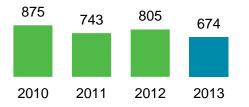
0.7 bn. 26%

Technologies and solutions for

- Board
- Tissue



- Paper





# Strong global presence – good platform for growth

#### North America

- Large installed base to be serviced
- Growth opportunity in increased outsourcing
- Capital project opportunities in tissue and board



#### **EMEA**

 Large installed base to be serviced

 Growth opportunity in increased outsourcing

- Machine closures in printing and writing
- Capital project opportunities in pulp, tissue, and bioenergy

#### China

- Capital project opportunities in board and tissue
- Good services market with growth potential

2,015 employees EUR 389 m

#### South America

- Capital project opportunities
- in pulp, tissue and bioenergy
- Good services growth potential

424

### S gy ntial Net sales<sup>1)</sup> EUR 442 m EUR 442 m

#### Asia Pacific • Capital project opportunities in pulp, e tissue, and board • Good services market

with growth potential

603 employees

Net sales<sup>1)</sup>

EUR 285 m

Valmet 🔷



## Serving global customer base



Key customers





#### Key customers



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#### Key customers





# Valmet's way forward

#### **Mission**



Converting renewable resources into sustainable results Valmet develops and supplies competitive technology and services to the pulp, paper and energy industries.

We are committed to moving our customers' performance forward.

#### **Must-wins**

> Customer

> Leader in

excellence

technology

> Excellence in

processes

> Winning team

and innovation



Vision



To become the global champion in serving our customers



# Investment highlights



# Investment highlight summary



- Established market leader with #1-2 market positions in all markets served
- 2 Stable, growing, and profitable **services business with over EUR 1 billion sales** provides good visibility and resilience
- 3
- **Long-term growth potential in capital business** from increase in pulp, energy, board and tissue consumption and from substitution of fossil fuels



- **Global diversified footprint** with large exposure to growing emerging markets
- 5
- Strong focus on profitability improvement





# Established market leader with #1-2 market positions in all markets served

#### Services (>EUR 1 bn)<sup>1</sup>





#### Market position

Services

#### Large installed base

- 3,800 pulp and paper mills in the world
- Over 50% purchase services from Valmet

1	1000
Th	
	SUTANO
	Pulp

Pulping #1-2

- 200 wood-handling systems
- 470 cooking systems
- 300 complete fiber lines
- 400 evaporation systems
- 350 recovery islands
- 200 mechanical pulping lines



#### Bioenergy generation

- · 270 fluidized bed boilers
- 120 BioGrate boilers
- 400 environmental protection systems



#### Machines

#1-2

Board	#1-2
Tissue	#1
Paper	#1-2

- 700 board machines
- 180 tissue machines
- 900 paper machines

Superior technological know-how

#1-2

**Consistent investments in R&D** 2013: EUR 65 m (2.2% of sales)

Extensive IP portfolio ~1,800 protected inventions >70 new products launched per year



### EUR 1 billion of net sales from stable and growing services

Strong trends driving services market expansion

- Customers outsource non-core operations
- Capacity increases in China, South America and Asia-Pacific
- Customer cost pressure and efficiency requirements increase demand for process improvements and maintenance services
- Machine closures in EMEA region and North America

#### Large target market<sup>1</sup>



```
EUR 7.0 bn
```



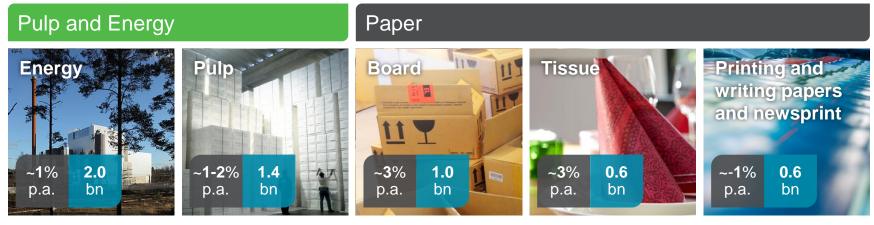


1) Management estimate based on the size of Valmet's services markets using an average services cost per volume produced, based on Valmet's existing customers and estimates of current and forecasted growth in total production volumes

Annual growth between 2010 and 2013 based on available carve-out financials 2)



### Pulp, energy, board, and tissue capital business on long-term growth trajectory



#### Demand drivers

- Growth in energy consumption
- Demand for sustainable energy
- Modernization of aging plants
- Incentives and regulation
- Shale gas in North America and the recession in Europe reducing demand

Source: Leading consulting firms, RISI, management estimates

- Growth in paper, board, and tissue consumption in Asia
- Need for virgin wood pulp, as recycling rates can not grow infinitely
- Increased size of pulp lines and mills
- Growth in pulping in Asia and South America

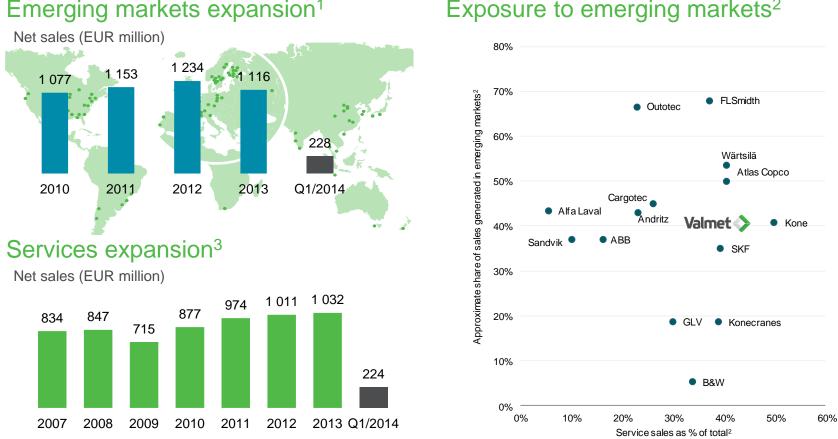
- World trade, ecommerce and emerging markets growth drive packaging
- Shift from plastic packaging to renewable materials
- Growth in emerging markets
- Rise in purchasing power and living standards in emerging markets
- Increasing role of digital media decreases demand for printing and writing papers
- Some growth in emerging markets

Anticipated long-term market growth

Estimated market size for current offering in 2012 (EUR)



### Global diversified footprint with large exposure to growing emerging markets



#### Exposure to emerging markets<sup>2</sup>

Illustrative exposure to emerging markets calculated by combining net sales in following areas: Asia Pacific, China and South America. Q1/2014 figure is actual, while others are on a carve-out basis 1)

2) Estimate based on latest reported annual financials and other investor relations material where geographic split and service sales / service order data is available. Estimated emerging market exposure based on company announcement (e.g. Outotec) or otherwise incl. Africa, Asia, Asia, Pacific, Latin America, Middle East, South America, and depending on the reporting structure of the companies parts of 'Rest of the world' or 'Other' (the method applied may lead to potential biases in the estimate, which are thus only indicative)

Q1/2014 figure is actual. Carve-out figures for Services business line for 2010-2013; as reported for Metso Pulp, Paper and Power -segment services sales for 2007-2009 3)



# Strong focus on profitability improvement

We are addressing the current decline in the capital business

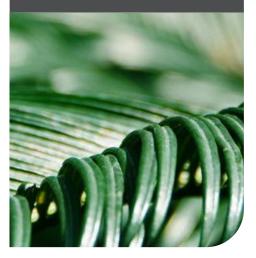
Cost-savings program EUR 100 million

Valmet is re-shaping its operations to become leaner, more flexible, and agile

- Capacity being adjusted to meet the new level of demand
- Current level of SG&A expense base to be lowered
- Additional actions to increase operational efficiency
- Target to reach historical gross margin levels

16

Short- to mid-term profitability improvement through cost-reduction program with clearly defined steps that take profitability towards the targeted level





### Financials



### **Financial targets**





1) EBITA before non-recurring items = operating profit + amortization + non-recurring items

2) ROCE (pre-tax) = (profit before taxes + interests and other financial expenses ) / (balance sheet total - non-interest-bearing liabilities )



# Q1/2014 in brief



#### Success in orders received in capital business

- · Orders received increased in Pulp and Energy
- Orders received increased in Paper
- Net sales declined in capital business



#### Stable development in services

- Stable orders received
- · Services net sales decreased slightly



#### Order backlog increased from the level at the end of 2013

• Order backlog increased by EUR 574 million compared to Q4/2013, to EUR 1,972 million

#### Profitability improvement continues to be in focus

- Profitability below targeted level
- Profitability improved compared to Q4/2013, despite of net sales decline
- Profitability improvement program, targeting EUR 100 million in savings by the end of 2014, proceeding according to plan
- · Operational excellence: Further savings potential in procurement and quality



#### Strong balance and good cash flow generation

- Net debt EUR -39 million, and gearing -5%
- Cash flow provided by operating activities EUR 43 million



# Key figures Q1/2014

EUR million	Q1/2014	Q1/2013	Change	2013
Orders received	1,101	511	116%	2,182
Order backlog	1,972	1,807 <sup>1</sup>	9%	1,398
Net sales	519	631	-18%	2,613
EBITA <sup>2</sup>	4	26	-85%	54
% of net sales	0.7%	4.1%		2.1%
EBIT <sup>3</sup>	-8	19		-59
% of net sales	-1.5%	3.0%		-2.2%
Earnings per share, EUR	-0.04	0.08		-0.42
Return on capital employed (ROCE), before taxes	-2%	8%		-4%
Cash flow provided by operating activities	43	-5		-43
Gearing at the end of period	-5%	3%		0%

Non-recurring items: EUR -6 million in Q1/2014 (EUR 0 million in Q1/2013)

Higher than estimated costs of approximately EUR 10 million linked to an individual major pulp project had negative impact on profitability in Q1/2014.

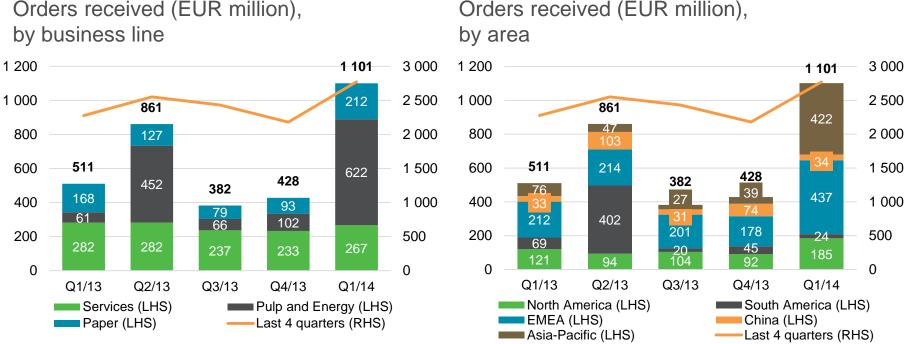
- 1) Excludes cancelled Fibria order (EUR 331 million)
- 2) Before non-recurring items

3) After non-recurring items

The comparison figures are based on financial carve-out data. The balance sheet and its related key figures on December 31, 2013 are based on actual figures.



# Strong development in orders received

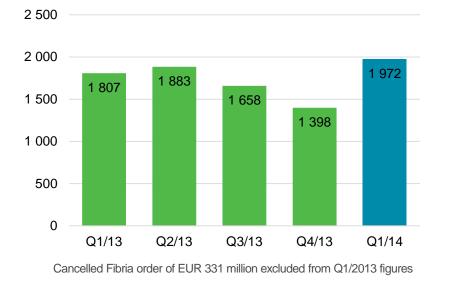


21 June 2014 © Valmet | Roadshow

- Orders received relatively stable in Services
- Large order in Pulp and several orders in Energy
- Increased activity in Paper business line

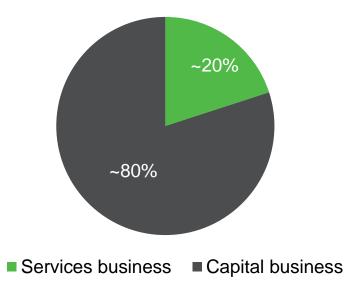


# Order backlog increased by EUR 574 million



Order backlog (EUR million)

Structure of the order backlog



- About 70% of the order backlog will be realized as sales during 2014
- Approximately 20% of the order backlog relates to the Services business line



# Net sales and profitability development, annual

Net sales and EBITA before NRI (EUR million)<sup>1</sup>

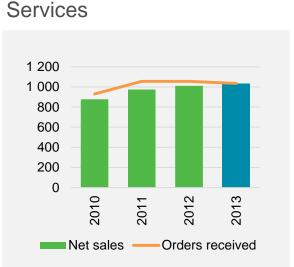


- Timing of large projects has had an impact on the level of net sales
- EBITA-% has been relatively stable over time
- The paper machine market has shifted to smaller and lower-cost machines
- In 2013, the power generation market was affected by low-cost shale gas and political and economical uncertainty in Europe
- Intensified competition has had an impact on profitability

1) Carve-out figures for 2010-2013; as reported for Metso's Pulp, Paper and Power segment for 2006-2009

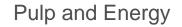


# Development of the business lines



#### • Orders received stable in Q1/2014 compared to Q1/2013

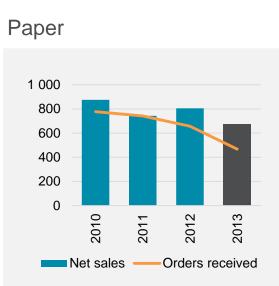
- Orders received declined in North America
- In the business units, orders received increased in Fabrics, and declined in Mill Improvements
- Net sales decreased slightly





Strong orders received in Q1/2014

- Orders received increased in North America, EMEA, and Asia-Pacific
- A large pulp order from OKI, with a value of approximately EUR 340 million
- Several orders in Energy
- Sales declined in Q1/2014 from the previous year's level



Orders received increased in Q1/2014

- Orders received increased in North America, EMEA, and Asia-Pacific
- Orders received increased in Board and Paper
- Orders received remained at the previous year's good level in Tissue
- Sales declined in Q1/2014 from the previous year's level



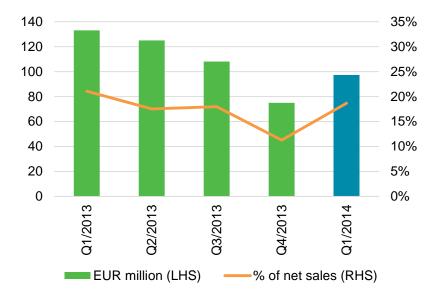
# Customer activity increased in early 2014

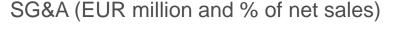
Date	Description	Business line	Country	Value
Jan 9	Prehydrolysis system (pilot scale)	Pulp and Energy	Netherlands	Not disclosed
Jan 27	Multi-fuel boiler	Pulp and Energy	Finland	Not disclosed
Jan 31	Upgrade of recovery boiler and power boiler	Pulp and Energy	Sweden and Bulgaria	Not disclosed
Feb 7	Key technology for pulp mill	Pulp and Energy	Indonesia	Approximately EUR 340 million
Feb 10	Paper machine rebuild	Paper	Austria	Not disclosed (typically above EUR 20 million)
Feb 13	Heat recovery steam generator	Pulp and Energy	Sweden	Nearly EUR 10 million
Feb 17	Bleach plant rebuild	Pulp and Energy	Portugal	Not disclosed (typically above EUR 20 million)
Feb 27	Wood-chip-fired heating plant	Pulp and Energy	Finland	Around EUR 27 million
Mar 7	Containerboard line	Paper	Vietnam	Not disclosed
Mar 19	Tissue production line	Paper	Mexico	Not disclosed (typically EUR 20-40 million)
Mar 27	CompactCooking G2 cooking plant	Pulp and Energy	Sweden	About EUR 30 million
Mar 27	Waste to energy boiler	Pulp and Energy	Sweden	Not disclosed
Apr 3	Advantage tissue production line	Paper	Turkey	Not disclosed
Apr 28	Large-scale boiler plant	Pulp and Energy	Finland	Typically one third of the total investment of EUR 260 million.
May 5	Pulp and board production lines	Paper, and Pulp and Energy	China	Around EUR 115 million
May 6	Finalized order agreement for pulp dryers	Pulp and Energy	Brazil	A project of this size and scope is typically valued at EUR 150-200 million.
May 13	Paper machine grade conversion rebuild	Paper	Finland	Around EUR 30 million
May 20	Complete boiler plant	Pulp and Energy	Hungary	About EUR 50 million
May 20	Complete boiler plant	Pulp and Energy	Czech Republic	About EUR 50 million
May 21	Part of a major pulp mill rebuild	Pulp and Energy	Thailand	Around EUR 30 million
May 21	A boiler plant	Pulp and Energy	Finland	Around EUR 30 million
Jun 3	Major rebuild and new equipment for pulp mill	Pulp and Energy	Sweden	Around EUR 200 million
Jun 16	A part of a pulp mill upgrade	Pulp and Energy	Portugal	Not disclosed
Jun 24	New sizing technology	Paper	Germany	Not disclosed
Jun 27	Complete Advantage ThruAir tissue line	Paper	USA	Not disclosed
Jul 2	Advantage DCT 200 tissue line	Paper	Middle East	Not disclosed

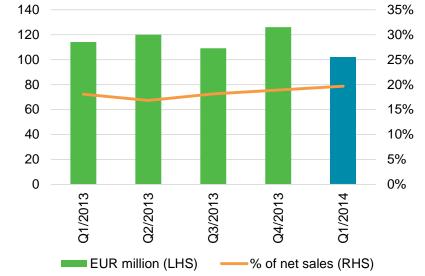


# Profitability improvement continues to be a focus area for Valmet

Gross profit (EUR million and % of net sales)





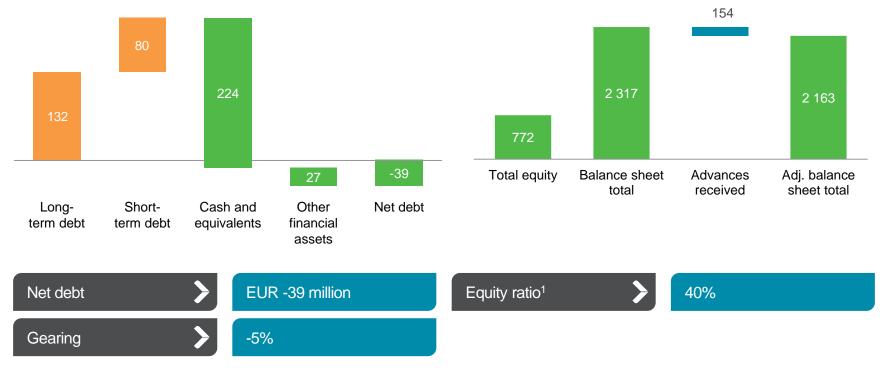


- Savings program impact visible in selling, general and administrative expenses (SG&A) development
- Further actions to improve gross profit through quality and procurement



# Strong balance sheet to support large orders

#### Financial position as of March 31, 2014 (EUR million)



- · Valmet has a strong balance sheet that enables it to participate in large projects
- Valmet has long-term liquidity in place

1) Total equity / (Balance sheet total - advances received - billings in excess of cost and earnings of projects under construction)



# Guidance and short-term market outlook

#### Guidance for 2014 (as given on February 6, 2014)



Valmet estimates that net sales in 2014 will decline from the 2013 level and EBITA before non-recurring items will increase in comparison with 2013

#### Short-term market outlook

		Q3/2013	Q4/2013	Q1/2014
Services		Satisfactory	Satisfactory	Satisfactory
Pulp and	Pulp	Satisfactory	Satisfactory	Satisfactory
Energy	Energy	Weak	Satisfactory	Satisfactory
Paper	Board and Paper	Weak	Satisfactory	Satisfactory
	Tissue	Satisfactory	Satisfactory	Satisfactory



# Conclusion



### Valmet - unique combination of technology, capital equipment and services globally



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# Appendix



# Valmet's Must-Win initiatives and objectives

Must-Wins	Primary Must-Win objectives		
1. Customer excellence	<ul> <li>Strengthen our presence close to customers and growth markets</li> <li>Strengthen Key Account Management to enhance growth at the customer</li> <li>Drive service growth through long-term agreements and expanded customer base</li> </ul>		
2. Leader in technology and innovation	<ul> <li>Improve product cost competitiveness to increase gross profit</li> <li>Create new revenue from biotechnology solutions and new offering</li> </ul>		
3. Excellence in processes	<ul> <li>Reduce quality costs</li> <li>Savings in procurement</li> <li>Reduction in lead times</li> <li>Improve health and safety</li> <li>Improve health and safety</li> <li>Improve health and safety</li> <li>Improve health and safety</li> </ul>		
4. Winning team	<ul> <li>Strengthen high-performance culture</li> <li>Continue further globalization of our capabilities to be closer to customers</li> </ul>		



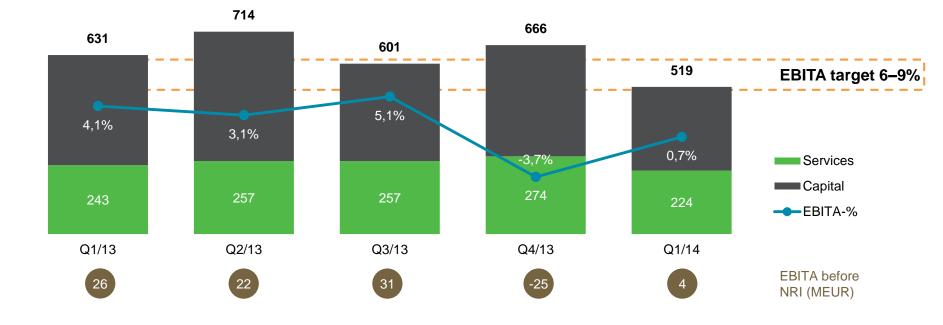
# Profitability improvement program proceeding according to plan

Profitability improvement program	<ul> <li>Announced in April 2013, targeting EUR 100 million in savings by the end of 2014</li> <li>Impact on all business lines, especially in the Board and Paper, and Energy business units</li> <li>~1/3 of the program targets SG&amp;A and ~2/3 COGS</li> <li>In 2013, decided personnel reduction: 1,400</li> </ul>
Restructuring costs	<ul> <li>One-off restructuring costs amount to EUR 29 million in Q4/2013 and EUR 76 million in 2013</li> </ul>
Additional flexibility	<ul> <li>Additional organizational flexibility through the possibility of temporary lay-offs in Finland</li> </ul>
Process excellence	<ul> <li>Further savings potential in procurement and quality</li> </ul>



# Net sales and profitability development

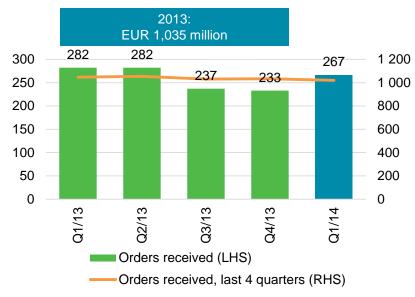
#### Net sales and EBITA before NRI (EUR million)



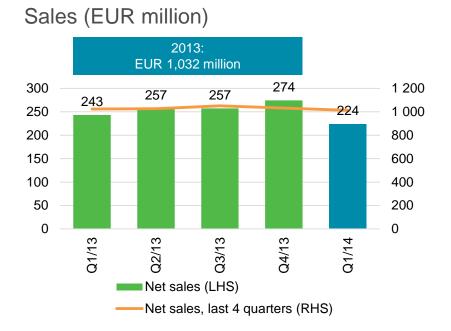
- Net sales declined
- Profitability improved compared to Q4/2013



# Services business line



#### Orders received (EUR million)

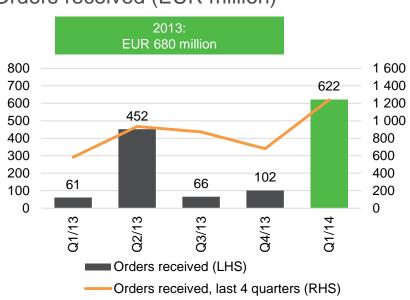


- Orders received stable in Q1/2014 compared to Q1/2013
  - Orders received declined in North America
  - In the business units, orders received increased in Fabrics, and declined in Mill Improvements
- Net sales decreased slightly

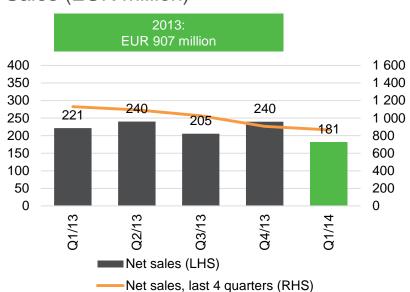




# Pulp and Energy business line



### Orders received (EUR million)



### Sales (EUR million)

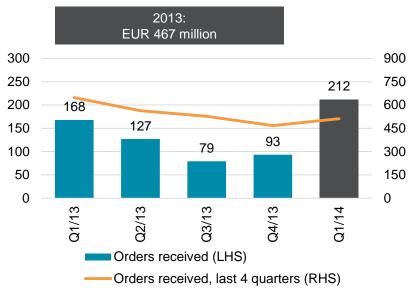
- Strong orders received in Q1/2014
  - Orders received increased in North America, EMEA, and Asia-Pacific
  - A large pulp order from OKI, with a value of approximately EUR 340 million
  - Several orders in Energy
- Sales declined in Q1/2014 from the previous year's level

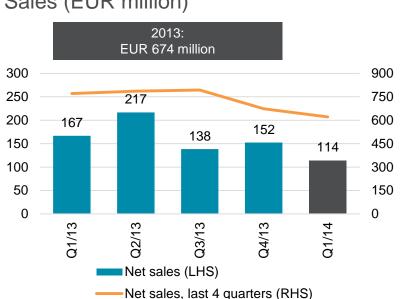




# Paper business line

### Orders received (EUR million)





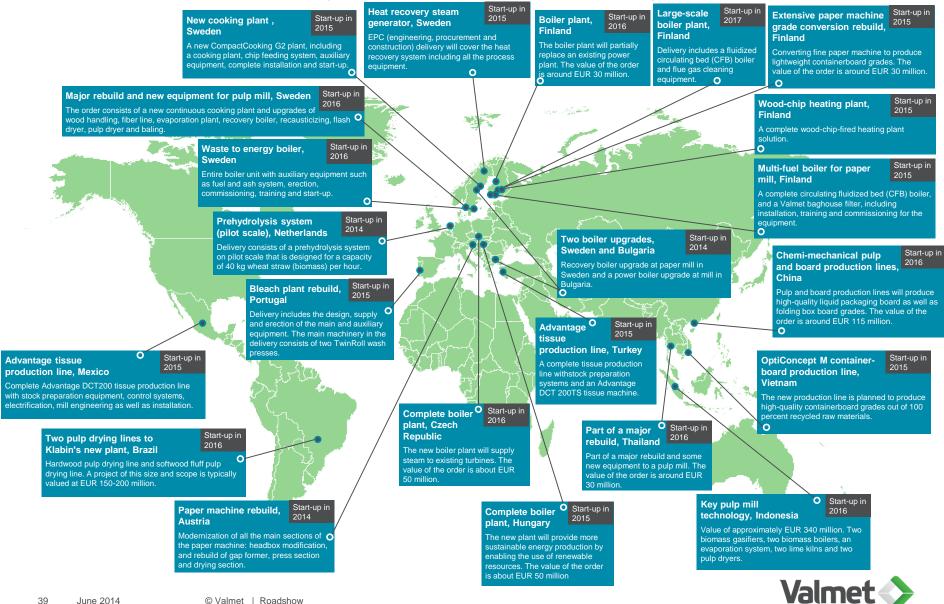
### Sales (EUR million)

- Orders received increased in Q1/2014
  - Orders received increased in North America, EMEA, and Asia-Pacific
  - Orders received increased in Board and Paper
  - Orders received remained at the previous year's good level in Tissue
- Sales declined in Q1/2014 from the previous year's level



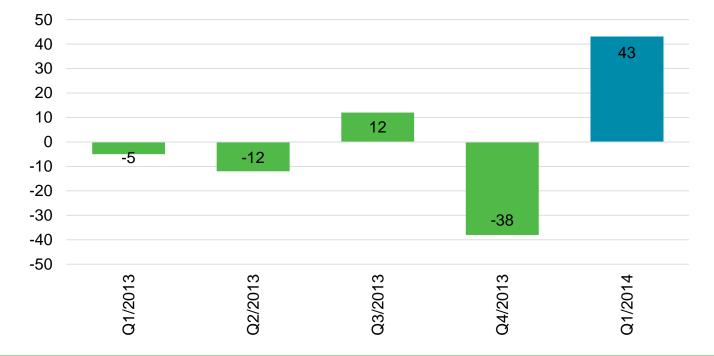


# Customer activity increased in early 2014



# Positive cash flow

Cash flow provided by operating activities (EUR million)



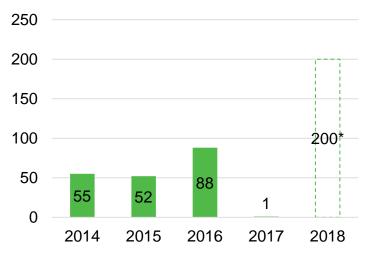
- At the end of March 2014, net working capital was EUR -257 million
- CAPEX less than depreciation



# Structure of loans and borrowings

Amount of outstanding interest-bearing debt: EUR 212 million (Mar 31, 2014)

# Maturity profile of long-term loans (EUR millions)



\*) EUR 200 million syndicated revolving credit facility, of which none is outstanding as of March 31, 2014.

### Average maturity of long-term loans is 2.8 years

### Main financing sources

### EUR 107 million EIB loan

Maturing in: H2/2016

### EUR 72 million bank loan

Maturing in: H1/2016

EUR 33 million other financing sources

### **Back-up facilities**

EUR 200 million domestic commercial paper program

EUR 191 million undrawn

EUR 200 million syndicated revolving credit facility

- None outstanding
- Maturity: 5 years from the demerger date



# Appendix Company information



# Comprehensive life-cycle services offering and large customer base with significant potential

Comprehensive life-cycle services offering



Comprehensive life-cycle services offering serving global customer base with over 2,000 plants purchasing services from Valmet annually

#### Spare and wear parts

- All OEM spare parts and standard parts in Valmet deliveries
- Inventory management services and process parts, such as consumables and auxiliary products

#### **Fabrics**

- Paper machinery clothing
- Filter fabrics used in the pulp and paper, mining and chemical industries and power plants for various filtration purposes as well as in commercial laundries

#### Mill and plant improvements

- Plant upgrades
- Modifications and environmental improvements
- Troubleshooting
- Shutdown maintenance
- Maintenance outsourcing for the entire customer plant

### Roll and workshop services

- Maintenance services on rotating equipment: roll covers, spare rolls and roll upgrades
- Rebuilds for all manufacturers' board, tissue, pulp and paper machines
- Workshop services: pressure part manufacturing, boiler component services, parts to protect and enhance boiler performance and fiber equipment refurbishing



# Experienced management team

Corporate

Areas

June 2014

44





Share ownership: 30,046

23

23



Markku Honkasalo Chief Financial Officer Share ownership: 700

<1

6



### Kari Saarinen

Head of Strategy and **Operational Development** Share ownership: -

26

26



**Julia Macharey** 

Share ownership: -

Head of Human Resources



19

<1

### Anu Salonsaari-Posti

Head of Marketing & Communications Share ownership1: 100

# years at Valmet / its predecessor
# years of experience in the sector





#### Jukka Tiitinen Business Line President. Services

24 24

Share ownership<sup>2</sup>: 10,748



Jyrki Holmala

Business Line President, Pulp and Energy Share ownership: 1,715

### Jari Vähäpesola

Business Line President, Paper Share ownership: 5,013



Aki Niemi Area President, China Share ownership: -





27

Hannu T. Pietilä Area President, Asia Pacific Share ownership: 1,000





#### William Bohn Area President, North America Share ownership: -







Includes 100 shares in Valmet owned by Ms. Salonsaari-Posti's family members 1)

America

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2) Includes 100 shares in Valmet owned by Mr. Tiitinen's family members







Hannu Mälkiä Area President, EMEA Share ownership: 10,559

# **Board of Directors**



#### Jukka Viinanen (b. 1948) Chairman of

the Board Finnish citizen

- MSc in Engineering
- · Selected experience:
- CoB of Metso since 2009, board member since 2008
- CoB of Kemira
- Share ownership: 10,820
- Independent of company: Yes
- · Independent of owners: Yes



### Mikael Von Frenckell

- Vice CoB of Metso since 2012, board

- Member of the BoD of Antti Ahlströmin

Perilliset Oy and Sponsor Capital Oy

(b. 1947) Vice Chairman of the Board Finnish citizen



### **Friederike** Helfer

#### (b. 1976) **Board member** Austrian citizen

- · MSc in Real Estate Development, Diplom-Ingenieur in Urban Planning, CFA charterholder
- Selected experience:
- Partner at Cevian Capital, joined Cevian Capital in 2008
- Engagement Manager at McKinsey (2004 - 2008)
- Share ownership<sup>1</sup>: 2.305
- · Independent of company: Yes
- Independent of owners: not independent of a significant shareholder



### Rogério Ziviani (b. 1956)

Board member **Brazilian citizen** 

- BSc in Business Management, MSc in Business Administration
- · Selected experience:
- Member of the BoD of Contax Participações S.A and HSBC - SRI - FI - Sustainability Fund
- Member of the Brazilian Institute of Corporate Governance
- Share ownership: 2,305
- · Independent of company: Yes
- · Independent of owners: Yes



### Erkki Pehu-Lehtonen

(b. 1950) Board member Finnish citizen

- MSc in Mechanical Engineering
- · Selected experience:
- Member of Metso board since 2010
- CoB of Raute Corporation
- President and CEO of Pöyry (1999-2008)
- Share ownership: 5.484
- · Independent of company: Yes
- · Independent of owners: Yes



- MSc in Engineering
- · Selected experience:
- President and CEO of Konecranes
- CoB of Marimekko and Vice COB of the Federation of Finnish Technology Industries (CoB in 2011 and 2012)
- Share ownership<sup>2</sup>: 2.309
- · Independent of company: Yes
- · Independent of owners: Yes



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#### Lone Fønss Schrøder (b. 1960)

**Board member** Danish citizen

- MSc in Economics, Accounting; LL.M.
- Selected experience:

MSc in Social Sciences

member since 2010

Share ownership: 105,636

· Independent of company: Yes

· Independent of owners: Yes

· Selected experience:

- Member of the BoD of Bilfinger Berger SE, Kvaerner AS, AB Volvo, NKT Holding A/S. Aker Solutions ASA and Svenska Handelsbanken
- Share ownership: 2.882
- Independent of company: Yes
- · Independent of owners: Yes

- 1) Ms. Helfer is employed by Cevian Capital. The total holding of Cevian funds amounted to 20.813.714 shares in Valmet Corporation on March 10, 2013.
- Includes 4 shares in Valmet owned by Mr. 2) Lundmark's family members



Pekka Lundmark (b. 1963) Board member **Finnish Citizen** 

## Largest shareholders on May 30, 2014 Based on the information given by Euroclear Finland Ltd.

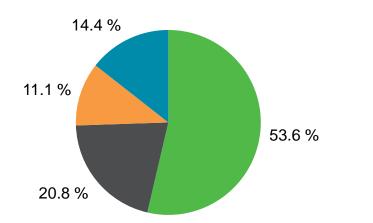
Largest shareholders		
# Shareholder name	Number of shares	% of shares and votes
1 Solidium Oy <sup>1</sup>	16,695,287	11.14%
2 Ilmarinen Mutual Pension Insurance Company	4,292,126	2.86%
3 Nordea Nordenfonden	3,327,700	2.22%
4 Varma Mutual Pension Insurance Company	2,908,465	1.94%
5 Nordea Funds	2,443,103	1.63%
6 The State Pension Fund	1,720,000	1.15%
7 Keva	1,543,015	1.03%
8 Mandatum Life Insurance Company Limited	1,400,307	0.93%
9 Skagen Global Verdipapirfond	882,429	0.59%
10 OP Funds	789,950	0.53%
10 largest shareholders, total	36,002,382	24.02%
Other shareholders	113,862,237	75.98%
Total	149,864,619	100.00%

Cevian Capital II Master Fund L.P. has announced that as of March 10, Cevian Capital Partners Ltd. holds a total of 20,813,714 shares which corresponds to 13.89% of Valmet shares.

1) A holding company that is wholly owned by the Finnish State



# Ownership structure on May 30, 2014



- Nominee registered and non-Finnish holders
- Finnish institutions, companies and foundations
- Solidium Oy
- Finnish private investors

Sector	Number of shareholders	% of total shareholders	Number of shares	% of shares
Nominee registered and non-Finnish holders	333	0.6%	80,306,353	53.6%
Finnish institutions, companies and foundations	3,170	6.1%	31,245,345	20.8%
Solidium Oy <sup>1</sup>	0	0.0%	16,695,287	11.1%
Finnish private investors	48,720	93.3%	21,617,634	14.4%
Total	52,223	100.00%	149,864,619	100.0%

The ownership structure is based on the classification of sectors determined by Statistics Finland.



# Appendix Financials



# Key ratios

	As at and for the three months ended March 31,	
	2014	2013
		Carve-out
Earnings per share, EUR	-0.04	0.08
Diluted earnings per share, EUR	-0.04	0.08
Equity/share at end of period, EUR	5.12	5.82
Return on equity (ROE), %	-3%	5%
Return on capital employed (ROCE) before taxes, %	-2%	8%
Equity ratio at end of period, %	40%	40%
Gearing at end of period, %	-5%	3%
Cash flow provided by operating activities	43	-5
Cash flow after investments	35	-13
Gross capital expenditure (excl. business acquisitions), EUR million	-11	-8
Business acquisitions, net of cash acquired, EUR million	-	-
Depreciation and amortization, EUR million	-18	-21
Number of outstanding shares at end of period	149,864,619	149,864,619
Average number of shares	149,864,619	149,864,619
Average number of diluted shares	149,864,619	149,864,619
Ť	, , ,	, , -
Net interest-bearing liabilities, EUR million	-39	30

<sup>1</sup> The earnings per share information for the periods presented were computed as if the shares issued in conjunction with the Demerger had been outstanding for all periods presented.

<sup>2</sup> The Board of Directors of Valmet has not by the date of approval of this financial statements bulletin decided on the conversion rate between Metso and Valmet shares.

<sup>3</sup> In calculating these key ratios, an adjustment of EUR 468 million has been made from 'Long-term debt, Metso Group' to 'equity' in order to reflect the conversion of Metso Svenska AB's long term debt to Metso Group which took place in January 2013



# Consolidated statement of income

	Q1/2014	Q1/2013
EUR million		Carve-out
Net sales	519	631
Cost of goods sold	-422	-498
Gross profit	97	133
Selling, general and administrative expenses	-102	-114
Other operating income and expenses, net	-2	-2
Share in profits and losses of associated companies	0	1
Operating profit	-8	19
Financial income and expenses, net	-2	0
Profit before taxes	-9	19
Income taxes	3	-7
Profit / loss	-6	12
Attributable to:		
Owners of the parent	-6	12
Non-controlling interests	0	0
Profit / loss	-6	12
Earnings per share attributable to owners of the parent		
Earnings per share, EUR	-0.04	0.08 <sup>1</sup>
Diluted earnings per share, EUR	-0.04	0.08 <sup>1</sup>

<sup>1</sup> The earnings per share information was computed as if the shares issued in conjunction with the Demerger had been outstanding for the comparison period.



# Balance sheet as at March 31, 2014

Assets	As at March 31, 2014	As at March 31,2013
EUR million	AS at March 31, 2014	Carve-out
Non-current assets		
Intangible assets		
Goodwill	442	448
Other intangible assets	103	127
Total intangible assets	545	576
Property, plant and equipment		
Land and water areas	21	22
Buildings and structures	133	154
Machinery and equipment	199	244
Assets under construction	26	20
Total property, plant and equipment	380	440
Financial and other non-current assets		
Investments in associated companies	5	5
Available-for-sale equity investments	3	4
Available-for-sale financial assets	10	-
Loan and other interest-bearing receivables	2	4
Deferred tax asset	85	65
Other non-current assets	8	106
Total financial and other non-current assets	112	184
Total non-current assets	1,037	1,199
Current assets		
Inventories	442	532
Receivables		
Trade and other receivables	424	450
Cost and earnings of projects under construction in excess of advance billings	147	130
Loan and other interest-bearing receivables	0	248
Available-for-sale financial assets	15	1
Derivative financial instruments	11	5
Income tax receivables	15	35
Total receivables	613	868
Cash and cash equivalents	224	117
Total current assets	1,280	1,517
Total assets	2,317	2,716



# Balance sheet as at March 31, 2014

#### Equity and liabilities

EUR million	As at March 31, 2014	As at March 31, 2013 Carve-out
Equity		Carve-out
Share capital	100	-
Reserve for invested unrestricted equity	402	-
Cumulative translation adjustments	-2	27
Fair value and other reserves	-2	4
Retained earnings	270	· _
Invested equity and retained earnings		841
Equity attributable to owners of the parent	768	872
Non-controlling interests	5	8
Total equity	772	880
Liabilities		
Non-current liabilities		
Long-term debt	132	193
Post-employment benefits	104	123
Provisions	30	34
Derivative financial instruments	2	1
Deferred tax liability	25	35
Other long-term liabilities	1	1
Total non-current liabilities	295	387
Current liabilities		
Current portion of long-term debt	63	92
Short-term debt	17	97
Trade and other payables	671	640
Provisions	95	89
Advances received	154	182
Billings in excess of cost and earnings of projects under construction	224	313
Derivative financial instruments	12	0
Income tax liabilities	14	36
Total current liabilities	1,249	1,449
Total liabilities	1,545	1,837
Total equity and liabilities	2,317	2,716



## Appendix Market statistics



# Services market

### Market trends

#### Cost pressure and outsourcing

- Customer cost pressure and machine closures increase demand for solutions decreasing costs, net working capital, and raw material and energy consumption
- Increased demand for more competitive processes and decreasing in-house customer competencies expected to provide growth in demand for services

#### **Packaging growth**

 Growing demand for containerboard expected to increase need for services

#### **Closure of graphic machines**

- Reduces demand for spare parts and process consumables, but instead
- Increases demand for expert and outsourcing services
- Increases demand for process improvements and debottlenecking of the remaining machines

#### EMEA and North America

- Largest market for the Services BL where majority of installed base is located
- Customer cost pressure and machine closures key drivers

#### South and Central America

 Important growth market, together with China and Asia Pacific

Asia Pacific

Important growth market,

together with China and

South and Central America

# Total market for Valmet's services offering ~EUR 7bn<sup>1</sup>

- Pulp and paper services = ~EUR 6bn
- Power services market = ~EUR 1bn

#### China

- Largest single country for Valmet
- The services market expected to grow by ~5% in 2012-2016 in China, South America and Asia Pacific region
- Growth supported by
- significant amounts of new capacity being installed in these areas during the last ten years and the installed base is aging



The total market for Valmet's services offering estimated to grow to EUR 7.7 billion by the end of 2016, corresponding to an annual global growth rate of about 2.0%<sup>1</sup>

 Global market size for current offering in 2012 estimated by using an average services cost per volume produced based on Valmet's existing customers and estimates of current and forecasted growth in total production volumes



# Pulp market Market trends

#### Virgin wood pulp growth due to limitations of recycled paper growth and growing demand for tissue

- Growth of pulp produced from recycled paper limited by increasing marginal costs and the decreasing quality of recovered paper<sup>3</sup>
- Management expects demand for pulp to be driven primarily by tissue production growth

#### Increased size of pulp lines and mills

- Typical greenfield pulp mill size up from avg. capacity of ~0.7-1.0m metric tons of pulp p.a. in 2000-2007 to ~1.3-1.5m metric tons of pulp p.a. in 2007-2013
- Expected to benefit technology providers, such as Valmet and Andritz with good references of large project deliveries and comprehensive product offering covering complete plant solutions

#### **EMEA and North America**

- Chemical pulp production growing by ~1% p.a. in 2010-2020 in the EMEA region and decline by ~0.2% p.a. in North America<sup>3</sup>
- Demand in Europe and North America mainly focused on upgrades and conversions



#### South and Central America

- Chemical wood pulp production growing by ~3.4% p.a. in 2011-2025<sup>3</sup>
- Main markets for larger pulp plant deliveries are South America and Asia Pacific region
- Growing virgin fiber demand expected to be met primarily by increase in new hardwood pulp production capacity, especially in South America

#### Asia Pacific

- Chemical pulp production growing by ~3% p.a. in 2010-2020<sup>3</sup>
- Main markets for larger pulp plant deliveries are South America and Asia Pacific region
- Especially mid-sized plants market segment growing in Asia
- Increase in new hardwood pulp production capacity second largest in Asia after South America

# Total market for Valmet's pulp technology ~EUR 1.4bn<sup>1</sup>

 Chemical pulp accounts for ~70% of the total volume of virgin papermaking fiber raw materials<sup>2</sup>

#### China

- Chemical pulp production growing by ~6% p.a. in 2010-2020<sup>3</sup>
- Chemical wood pulp production growing by ~2.4% p.a. in Asia in 2011-2025<sup>3</sup>
- Especially mid-sized plants market segment growing in Asia
- Increase in new hardwood pulp production capacity second largest in Asia after South America
- Increasing standard of living in Asia driving demand for paper, board and tissue based products, expected to increase the demand for fiber
- Paper, board and tissue growing fastest in Asia, especially China and India, which do not have sufficient indigenous fiber resources<sup>3</sup>

Total market for Valmet's pulp technology estimated to be around EUR 1.4bn<sup>1</sup> and virgin pulp consumption is estimated to grow 1.0% annually on average between 2010 and 2025<sup>3</sup>

2) Virgin papermaking fibre raw materials in 2011, where virgin papermaking fibre raw materials include chemical wood pulp, mechanical and semi-mechanical wood pulp and non-wood pulp (source: Leading consulting firm)

3) Source: Leading consulting firm



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<sup>1)</sup> Management estimate for total market size for Valmet's pulp production technology offering based on historical and projected pulp capacity increases

# Energy market Market trends

#### Growth in energy consumption and demand for sustainable energy

- Global electricity demand to grow 2.2% p.a. from 18,443 TWh in 2010 to 31,859 TWh in 20353
- Fossil fuels continue to be the predominant fuel in energy production, but the share of fossil fuels in energy production expected to decrease from 68% in 2010 to 58% in 2035<sup>3</sup>
- Biomass-based electricity generation represented ~1.6% of global electricity generation in 2011, but is forecast to grow 6.9% p.a. between 2011 and 20183

#### Incentives and regulation supporting biomass and new biomass conversion technology-based solutions

- Aim to reduce emissions and mitigate climate change has resulted in targeted reductions of CO2 emissions and use of fossil fuel-based energy production in many countries
- Policy decisions also impacted by governments' objectives to increase the energy security and decrease dependence on imported energy

#### EMEA and North America

- EMEA region and North America, represent ~50% of the global market<sup>4</sup>
- Totals ~ EUR 2.3bn in 2013-2015 on average<sup>4</sup>
- Expected to grow to an average of EUR 2.6bn in next 3 vears<sup>4</sup>
- North American market impacted by low price of natural gas
- EMEA region impacted by slow economy and political uncertainty around renewable energy support schemes
- EU target of 20% share of energy from renewable sources in overall EU energy consumption by 2020

#### South and Central America

- Market in Asia-Pacific, China and South America, estimated to EUR 2.1bn between 2013 and 20154
- Expected to arow to EUR 3.6bn in next 3 year period<sup>4</sup>

#### Global biomass and waste power plant market ~EUR 4.5bn<sup>1</sup>

 Average estimate for global biomass and waste power plant market between 2013-2015

#### **Biomass conversion technology** market >EUR 1.5bn by 2020<sup>2</sup>

Management estimate for Valmet's offering

### China

- Market in Asia-Pacific, China and South America, estimated to EUR 2.1bn
- between 2013 and 20154
- Expected to grow to EUR 3.6bn in next 3 year period<sup>4</sup>
- China's current 5 year plan targets 13,000 MW of biomass power production capacity by 2015, a substantial increase from the 5,500 MW installed biomassbased power capacity in 2010

#### Asia Pacific

- Market in Asia-Pacific, China and South America. estimated to EUR 2.1bn between 2013 and 20154
- Expected to grow to EUR 3.6bn in next 3 year period<sup>4</sup>

### The global biomass and waste power plant market estimated to be some EUR 4.5 billion on average in 2013-2015 and increase to EUR 6.2 billion on average in 2016-2018

- 1) Global biomass and waste power plant market estimated by Management to total ~ EUR 4.5bn on average between 2013 and 2015, a decline from an average of EUR 5.0bn between 2010 and 2012. The market is forecast to recuperate and reach an average of EUR 6.2bn between 2016 and 2018
- Management estimates that the market for its biomass conversion technology solutions will exceed EUR 1.5 billion in 2020 2)
- 3) Source: IEA, 2012
- 4) Source: Leading consulting firm



56 June 2014

# Paper market

### Market trends

### General: Demand for increased energy, water and raw material efficiency

Focus on environmental responsibilities and stricter energy and environmental regulations drive demand for machines that use less energy, water and raw materials, as well as use of renewable energy sources

### Board: Increased demand due to growth in packaging and emerging markets

- Containerboard demand driven by GDP growth and industrial manufacturing
- Demand for carton board driven by increased retail sales, consumer packaging and urbanization<sup>3</sup>

# Tissue: Growth driven by increasing standard of living and tissue consumption

- Use of tissue-based hygiene products generally correlated with economic growth, population growth and standard of living
- Increased product penetration from improved product quality drive tissue consumption e.g. in China<sup>3</sup>
- Tissue products not conducive to longdistance transportation due to their bulky nature, thus the size of tissue mills expected to continue to be relatively small while the number of mills is expected to increase

#### **EMEA and North America**

- Market expected to mainly relate to rebuilds of existing installed capacity
- Changes in consumer demographics and shopping behavior expected to create additional demand for board in developed countries<sup>2</sup>
- Tissue consumption growth 1.4% p.a. in North America, 5-9% p.a. in Eastern Europe and 3.5% p.a. in Western Europe in 2010-2021<sup>3</sup>

#### South and Central America

 Tissue consumption growing 5-9% between 2010-2021 in Latin America<sup>3</sup>

# Newsprint and writing and printing papers: Decreased demand due to growth of digital media

Ongoing structural change resulting in production overcapacity in EMEA region and North America has weakened demand for writing and printing paper machines and shifted demand to lower-cost solutions, midsized machines and machine rebuilds

#### Total market for Valmet's<sup>1</sup>: Board technology ~EUR 1bn

 Containerboard consumption growing by ~2.7% and carton board by ~2.4% p.a. in 2010-2025<sup>5</sup>

#### Tissue technology ~EUR 0.6bn

• Global tissue paper consumption growing by ~3% p.a. through 2025<sup>2</sup>

## Newsprint and P&W paper technology ~EUR 0.6bn

 P&W paper demand growing marginally while global consumption of newsprint declines ~1-2% p.a. in 2010-2025<sup>2</sup>

#### Asia Pacific

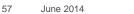
- Emerging markets expected to account for largest share of capacity growth for carton board<sup>3</sup>
- Despite decline in demand in EMEA region and North America the demand is still growing in China and other emerging markets<sup>2</sup>

### China

- Emerging markets, e.g. China, expected to drive containerboard demand
- Higher product penetration together with improved product quality drive tissue consumption e.g. in China
- Tissue consumption growing 5-9% between 2010-2021<sup>3</sup>
- Average order size from the paper industry to decrease and paper machines will need to produce different paper grades more flexibly and meet more stringent environmental regulations

General demand driven by increased need for energy, water and raw material efficiency; board and tissue demand growing with packaging and emerging markets

- 1) Management estimate based on current machine demand
- 2) Source: Leading consulting firms
- 3) RISI

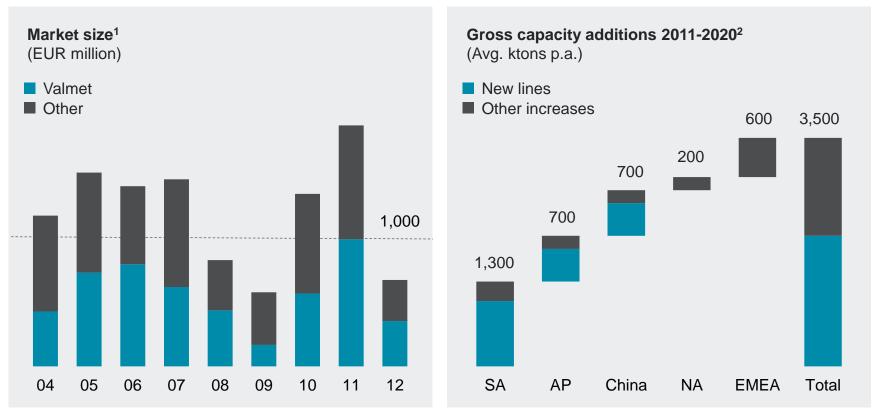




# The majority of new pulp lines are being built in South America and Asia

Market fluctuates from year to year

New chemical pulp lines in SA and Asia



1) Market size based on orders received. Includes all pulp business units, recovery boilers, and evaporation plants

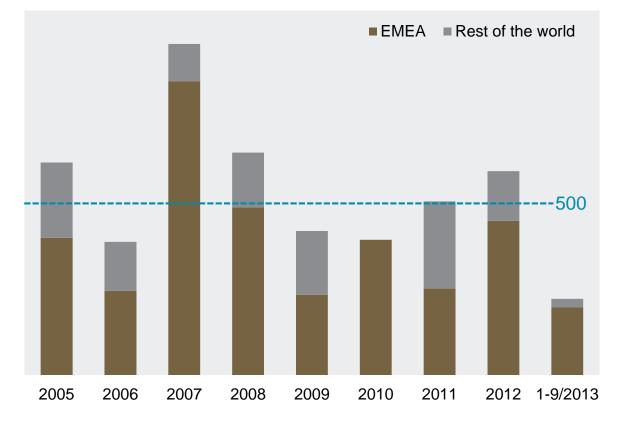
2) Average capacity additions p.a. 2011-2020. Only positive capacity changes included, not shutdowns

Source: Valmet, Pöyry



# Market for larger size (> 50 MWth) biomass boilers has significantly declined in EMEA and North America

New boiler market served by Valmet<sup>1</sup> (EUR million) (only projects where Valmet has been involved)



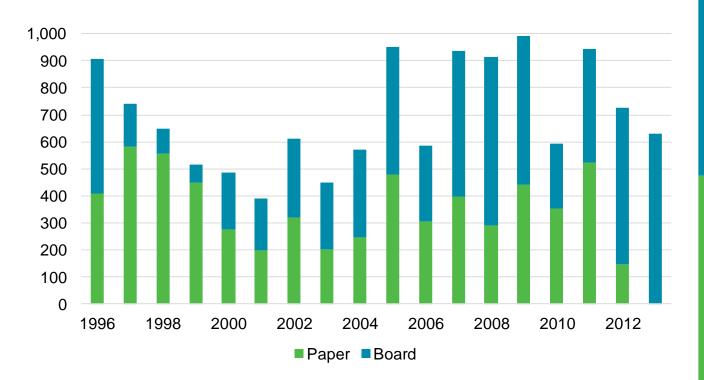
 Note: Includes the power boiler market served by Valmet excluding small power plants < 50MW (EUR 200-300 million), air pollution control (EUR 50-100 million p.a.), retrofits (EUR 100-200 million), and projects where Valmet has not competed (boilers ~EUR 1 billion p.a.)
 Source: Valmet

# Key messages and implications

- Strong market decline in 2013 and unclear future market development
- Increased political uncertainty about meeting CO<sub>2</sub> targets and reduced ability to finance support schemes
- Price of coal has reduced, making it more attractive for power generation in Europe and elsewhere
- North American biomass power market has declined significantly
- Price of energy has dropped and previous subsidy schemes supporting biomass have expired



# Major changes in the paper and board market



Estimated net sales<sup>1</sup> (EUR millions)

Board machines: Narrow, slow, and lower technology

Paper machines: Wide, fast, and high technology

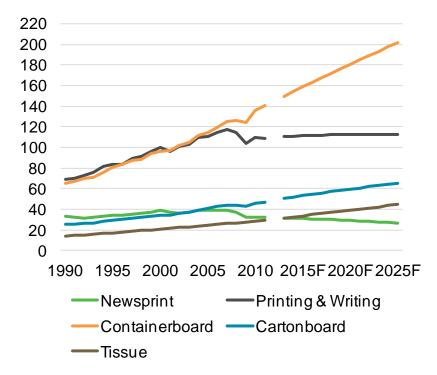
1) Company estimate based on estimated capacity by start-up year and estimated average price per ton (constant value of EUR180/ton used over time)



# **Consumption development**

Growth in board and tissue consumption is expected to continue while newsprint is declining

Paper consumption<sup>1</sup> (Mton)

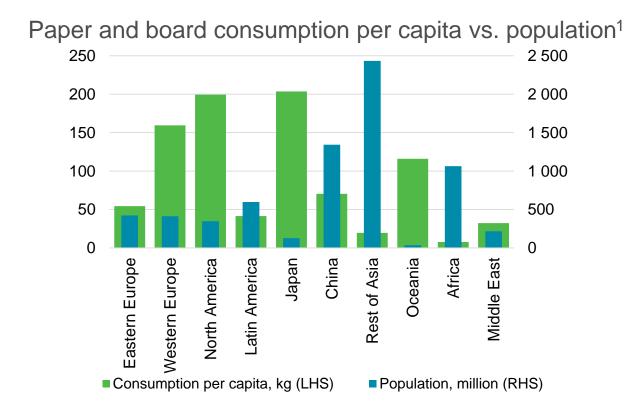


CAGR	2001-2013	2013-2025F
Containerboard	+3.6%	+2.5%
Printing & Writing	+1.2%	+0.2%
Cartonboard	+3.2%	+2.2%
Tissue	+3.3%	+2.9%
Newsprint	-1.4%	-1.4%



1) Source: Pöyry

# Paper and board consumption growth trends



Population growth in emerging markets is larger than in developed markets

### Level of consumption per capita in emerging markets clearly below that in developed markets

This offers us longterm growth potential

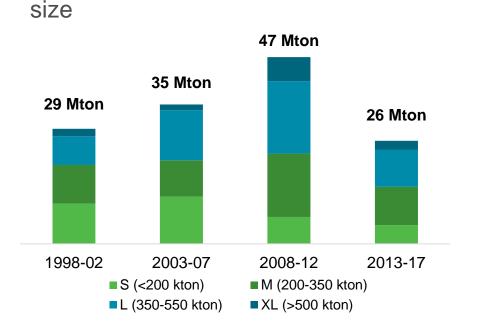
Average global consumption: 53 kg per capita

Source: PPI Annual Review 2013 (2012 figures) 1)



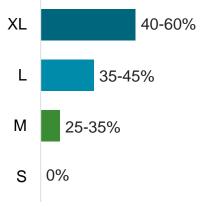
# Demand has shifted more towards smaller paper and board machines

- We are focusing more on modularized and standardized solutions
- Competition is higher in smaller machines



Capacity of start-ups<sup>1</sup>, by machine

Valmet's market share<sup>1</sup>, by machine size



Competition is lower in larger machine sizes.

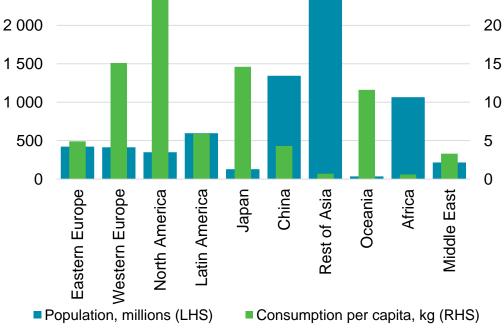
Higher number of players in smaller machines.



1) Source: Pöyry, Valmet

# Tissue consumption growth trends

### Tissue consumption per capita vs. population<sup>1</sup> 2 500 2 000



### Average global consumption: 4.5 kg per capita

New products and consumption models based on tissue are helping increase consumption in developed markets

25

Consumption in emerging markets is still low, but growing

Offers us long-term growth potential in both developed and emerging markets



1) Source: PPI Annual Review 2013 (2012 figures)

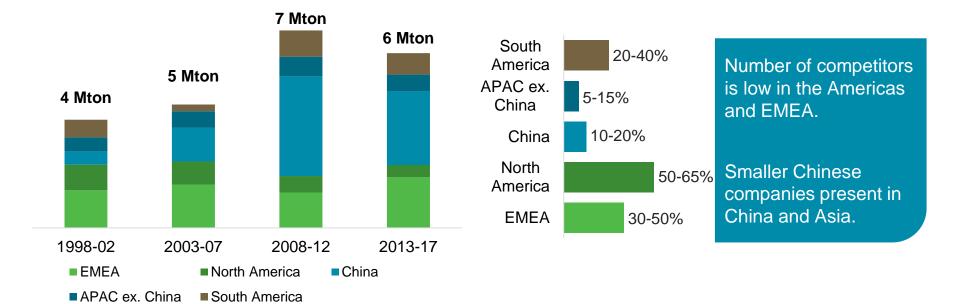
# Tissue market growing long term

- Recent market reduction due to heavy Chinese investments
- Competition is high in all areas, Valmet is strongest in North America



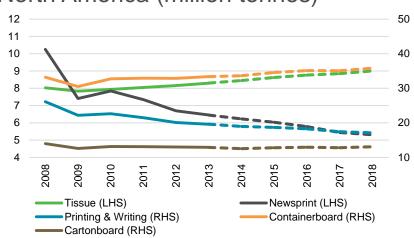
### Valmet's market share<sup>1</sup>, by area

Valme



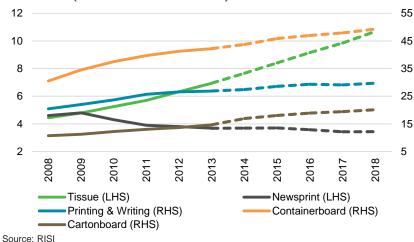
1) Source: Pöyry, Valmet

# Paper, board, and tissue production trends

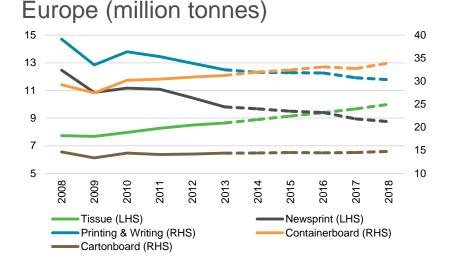


### North America (million tonnes)

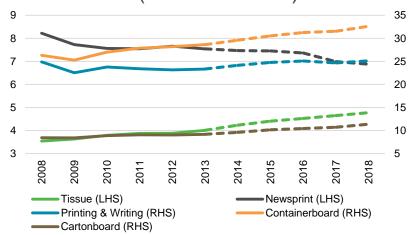
### China (million tonnes)



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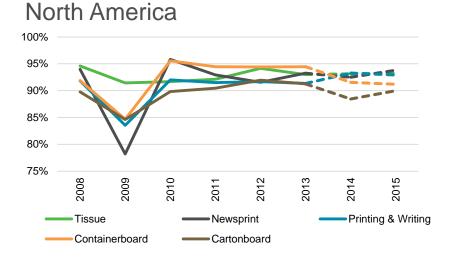


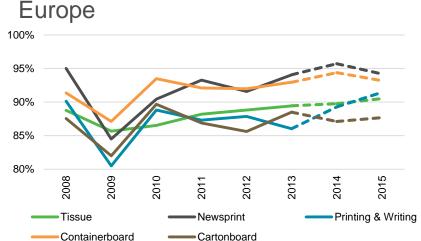
### Asia-Pacific (million tonnes)





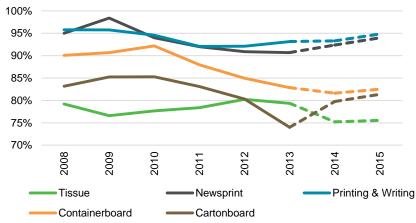
# Paper, board, and tissue operating rates



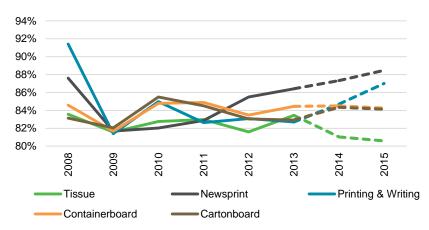


### China

Source: RISI

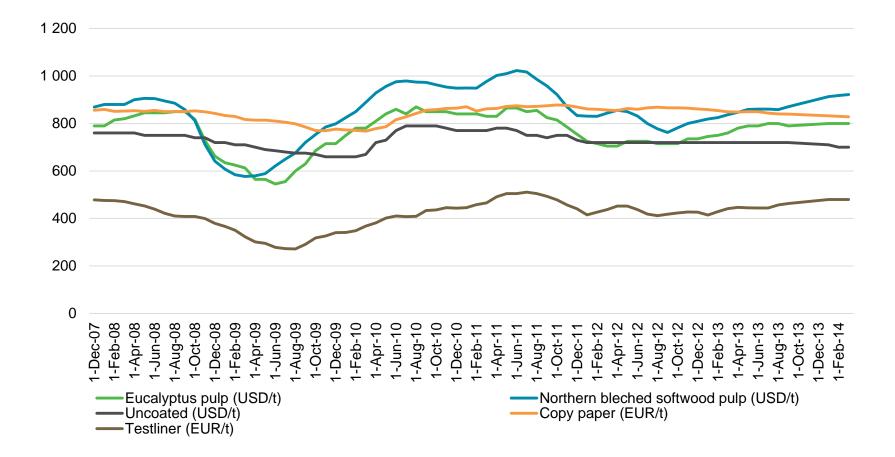


### Asia-Pacific



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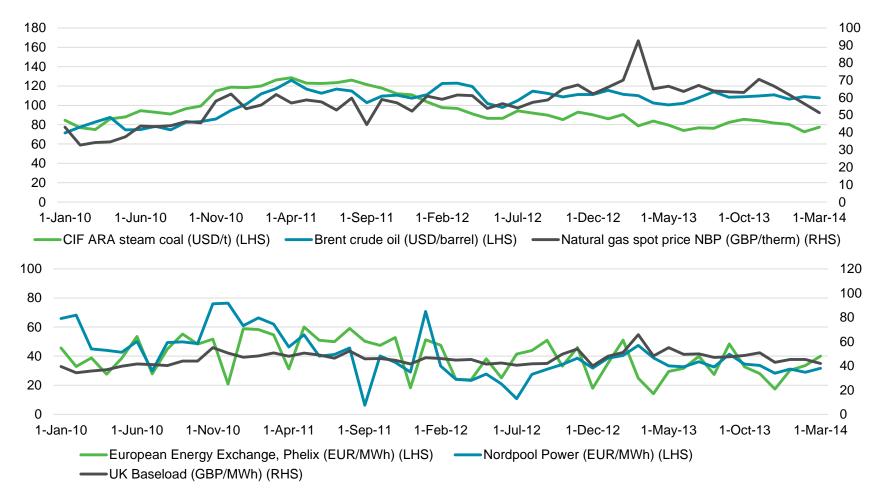
# Pulp and paper price trends





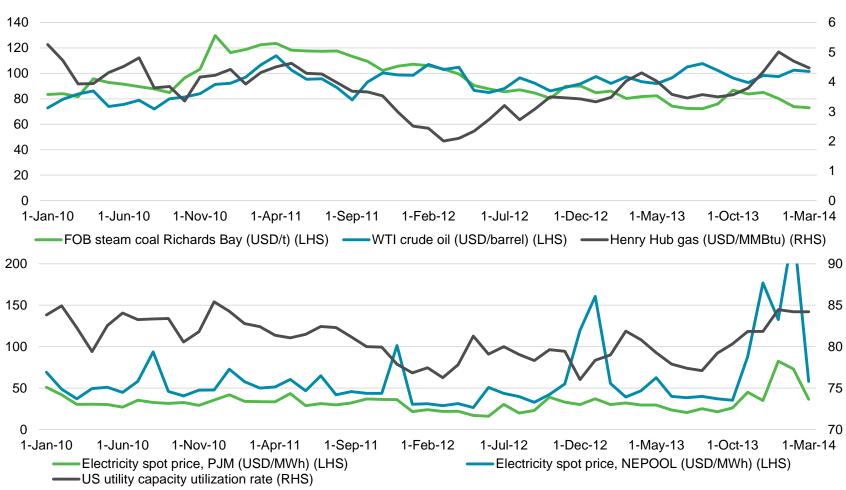
# Crude oil, steam coal, natural gas and electricity







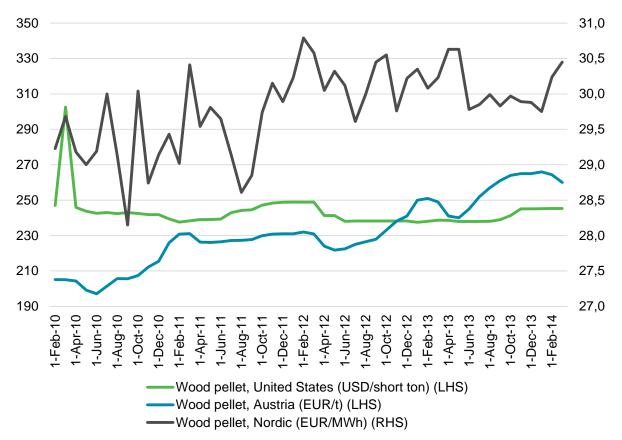
# Crude oil, steam coal, natural gas and electricity



**United States** 



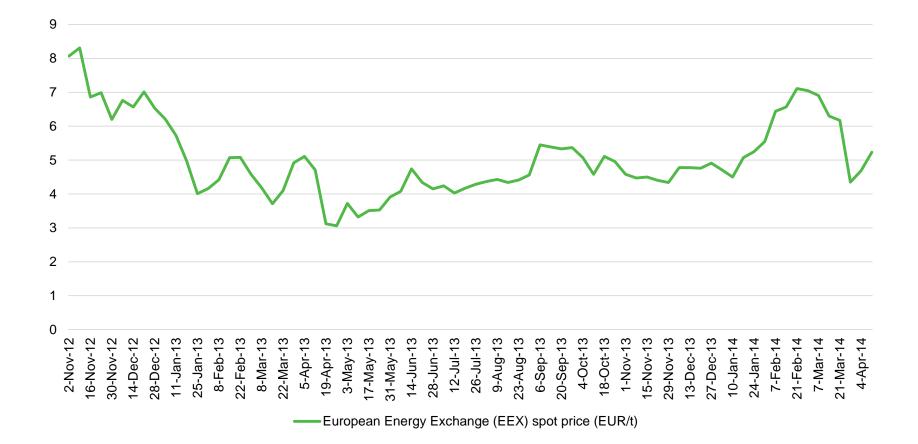
# Wood pellet price







# **European Carbon Emission Allowance**



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