# Strong development in orders received in China profitability in the targeted range in Q3/2015 

Interim Review, January-September 2015
October 28, 2015

Pasi Laine, President and CEO
Markku Honkasalo, CFO

## Agenda

Interim Review, January-September 2015

1 Q3/2015 in brief

2 Business lines' development

3
Financial development

4 Guidance and short-term market outlook

5 Summary of Interim Review Q3/2015

6 Appendix

Q3/2015 in brief

## Q3/2015 in brief

Orders received and net sales increased in stable business ${ }^{1}$

- Orders received remained stable compared with Q3/2014 in Services, orders received EUR 70 million in Automation
- Net sales increased in Services compared with Q3/2014, net sales EUR 66 million in Automation

Orders received and net sales increased in capital business

- Orders received increased compared with Q3/2014 in Pulp and Energy, and Paper business lines
- Net sales increased in Paper and decreased in Pulp and Energy compared with Q3/2014


## Order backlog at EUR 2.1 billion

- Order backlog EUR 90 million lower than at the end of Q2/2015

Good development in profitability

- EBITA² increased to EUR 47 million
- EBITA²-margin improved and was in the targeted range at 6.4 percent


## Net debt EUR 229 million

- Gearing 28\%
- Cash flow provided by operating activities EUR 16 million

1) Stable business = Services and Automation business lines
2) EBITA = Earnings before interest, taxes and amortization and non-recurring items

## Net sales split in Q3/2015

## Stable business net sales EUR 334 million

Orders received
EUR 725 million
Net sales
EUR 734 million
EBITA before NRI ${ }^{1}$
EUR 47 million
Employees
12,296

Net sales split by business line


Net sales split by geographic area


## Key figures Q3/2015

| EUR million | Q3/2015 | Q3/2014 | Change | Q1-Q3/2015 | Q1-Q3/2014 | Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Orders received | 725 | 466 | 56\% | 2,085 | 2,590 | -19\% |
| Order backlog ${ }^{1}$ | 2,117 | 2,312 | -8\% | 2,117 | 2,312 | -8\% |
| Net sales | 734 | 590 | 25\% | 2,074 | 1,697 | 22\% |
| EBITA ${ }^{2}$ | 47 | 32 | 45\% | 120 | 58 | >100\% |
| \% of net sales | 6.4\% | 5.5\% |  | 5.8\% | 3.4\% |  |
| EBIT ${ }^{3}$ | 33 | 26 | 25\% | 78 | 35 | >100\% |
| \% of net sales | 4.4\% | 4.4\% |  | 3.8\% | 2.1\% |  |
| Earnings per share, EUR | 0.14 | 0.11 | 25\% | 0.33 | 0.14 | >100\% |
| Return on capital employed (ROCE), before taxes ${ }^{4}$ |  |  |  | 11\% | 6\% |  |
| Cash flow provided by operating activities | 16 | 117 | -86\% | 14 | 206 | -93\% |
| Gearing ${ }^{1}$ |  |  |  | 28\% | -20\% |  |

Non-recurring items: EUR -4 million in Q3/2015 (EUR -1 million in Q3/2014), EUR -16 million in Q1-Q3/2015 (EUR -7 million in Q1-Q3/2014).

1) At the end of period
2) Before non-recurring items
3) After non-recurring items
4) Annualized

## Orders received increased especially in China, stable business orders received EUR 322 million

Orders received (EUR million), by business line


Orders received (EUR million), by area


- Orders received stable in Services: Year-to-date growth at 9\%
- Orders received EUR 70 million in Automation
- Orders received increased in Pulp and Energy: Main equipment to a pulp mill project in China
- Orders received increased in Paper: One board machine and three tissue machines
- Orders received more than doubled in China, and increased in EMEA and North America


## Order backlog at EUR 2.1 billion

Order backlog (EUR million)


Structure of order backlog


- Order backlog EUR 90 million lower than at the end of Q2/2015
- Approximately $30 \%$ of the order backlog relates to stable business


## EBITA margin in the targeted range

## Net sales and EBITA before NRI (EUR million)



- Net sales and profitability increased compared with Q3/2014
- Profitability improved due to the higher level of net sales, improved gross profit, and the acquisition of Automation
Changes in foreign exchange rates ${ }^{1}$ increased net sales by approximately EUR 14 million and EBITA by approximately EUR 1 million²

1) Compared with the exchange rates for July-September 2014
2) Indicative only

## Good development in gross profit compared to Q3/2014

Gross profit (EUR million and \% of net sales) SG\&A (EUR million and \% of net sales)



- Gross profit increased, also when excluding the impact of Automation
- Selling, general \& administrative (SG\&A) expenses under control
- Further actions to improve gross profit through Must-Win implementation


# Key Must-Win objectives to develop Valmet further and continue to improve profitability 

## Must-Wins

Customer
excellence

Leader in
technology and
innovation

Excellence
in processes

## Winning

team

## Must-Win implementation objectives for 2016

- Strengthen our presence close to customers and growth markets
- Strengthen Key Account Management to serve customers with our full offering
- Provide customer benefits by combining process technology, automation and services
- Develop Valmet service concept, remote services and drive growth through service agreements
- Improve product cost competitiveness to increase gross profit and reduce customer investment and operational costs
- Develop new products and technologies to create new revenue
- Sales and project management process to improve product margin
- Implement Lean to reduce quality costs and lead times
- Save in procurement and ensure sustainable supply chain
- Improve health and safety
- Continue to improve cost competitiveness
- Nurture shared values
- Drive high performance
- Continue globalization of our capabilities


## Leader in technology and innovation: Examples of our R\&D results

## OptiConcept M board and paper machine

- Cost-efficient, high-quality, safe and flexible board making concept
- Significant savings in energy, water and raw material use
- Energy efficiency improvement up to 30\%
- Modular and compact size
- Short delivery times, quick start-ups, and less production space
- Functional design brings increased safety and accessibility



## Advantage NTT tissue machine

- High flexibility and energy efficiency
- Swing from production of conventional to textured tissue in a few hours
- Low energy consumption
- Premium product quality
- Fiber savings
- 10-30\% less fiber consumption
- High speed and capacity
- $2,000 \mathrm{~m} / \mathrm{min}$ in conventional mode, $1,800 \mathrm{~m} / \mathrm{min}$ in textured mode



## Excellence in processes: Good development in work safety and sustainability

Lost time incident frequency (LTIF) ${ }^{1}$


- Valmet has made excellent progress in health and safety
- LTIF has declined to 3.5 in Q3/2015


## Sustainability

- Valmet has been included in the Dow Jones Sustainability Index (DJSI) for the second consecutive year
- Valmet maintains its position among 317 companies recognized as world's sustainability leaders in Dow Jones Sustainability Index
- Valmet was listed both in the Dow Jones Sustainability World and Europe indices
- In addition to Valmet, three other companies from Finland are included in the World index this year

Valmet is committed to the safety and wellbeing of our employees, customers and partners. Together, we take safety forward

Long-term goal ZERO harm

[^0]
## Business lines' development

## Orders received remained stable and net sales increased in Services in Q3/2015

Orders received (EUR million)


Net sales (EUR million)


- Services orders received remained stable compared with Q3/2014

Orders received increased in China, remained stable compared with Q3/2014 in North America, EMEA and Asia-Pacific, and decreased in South America

- Orders received increased in Mill Improvements and Fabrics, remained stable compared with Q3/2014 in Performance Parts and decreased in Energy and
Environmental, and Rolls
- Changes in foreign exchange rates ${ }^{1}$ increased orders received by approximately EUR 11 million
- Net sales increased compared with Q3/2014

1) Compared with the exchange rates for July-September 2014


## Orders received in Automation totaled EUR 78 million in Q3/2015

## Orders received ${ }^{11}$ (EUR million)



■ Orders received, internal (from other business lines) - Orders received, reported

- Orders received, total (including internal)

Net sales (EUR million)


- Net sales, internal (from other business lines) - Net sales, reported
- Net sales, total (including internal)
- Orders received EUR 78 million in Q3/2015

Internal orders received amounted to EUR 8 million
EMEA accounted for $\sim 50 \%$ and North America for $\sim 30 \%$ of orders received Pulp and Paper accounted for ~70\% and Energy and Process for ~30\% of orders received

- Net sales EUR 72 million in Q3/2015
- Internal net sales amounted to EUR 6 million

1) Q1/2015 orders received is calculated from Metso's reported figures and pro forma figures excluding Process Automation Systems and are therefore indicative only. Q2/2015 and Q3/2015 figures are Automation business line figures.

## Orders received increased in Pulp and Energy in Q3/2015

Orders received (EUR million)


Net sales (EUR million)


- Orders received more than doubled compared with Q3/2014
- Orders received increased in China and North America, remained stable in EMEA and decreased in Asia-Pacific and South America
- Orders received increased in Pulp and remained stable compared with Q3/2014 in Energy
- Net sales decreased compared with Q3/2014


## Orders received and net sales increased in Paper in Q3/2015

Orders received (EUR million)


Net sales (EUR million)


- Orders received increased compared with Q3/2014
- Orders received increased in China, EMEA, Asia-Pacific and North America
- Orders received increased in both Tissue, and Board and Paper
- Net sales increased compared with Q3/2014



## Financial development

## Cash flow provided by operating activities

Cash flow provided by operating activities (EUR million)


- CAPEX excluding business acquisitions (EUR -11 million) less than depreciation (EUR -14 million)


## Net working capital development

Net working capital and orders received (EUR million)


Historically, net working capital has been on average -9\% of rolling 12 months orders received

- Net working capital EUR -244 million, which equals $-10 \%$ of rolling 12 months orders received


## Net debt increased due to Automation acquisition

Net debt (EUR million) and gearing (\%)


Equity to assets ratio (\%)


- Gearing (28\%) and net debt (EUR 229 million) increased due to the acquisition of Automation
- Equity to assets ratio at the same level as in Q2/2015


## Capital employed and ROCE

Return on capital employed ${ }^{1}$ (ROCE), before taxes and $\mathrm{NRI}^{2}$


## - Return on capital employed (ROCE) on an improving trend

1) Return on capital employed (ROCE), before taxes, rolling 12 months. Carve-out figures from 2013 have been used in calculating figures for Q1/14, Q2/14 and Q3/14.
2) $\mathrm{NRI}=$ non-recurring items

## Structure of loans and borrowings Interest-bearing debt EUR 399 million as at September 30, 2015

Amount of outstanding interest-bearing debt (EUR millions)


- Average maturity of long-term loans is 3.6 years

Average interest rate is 1.4\%

Main financing sources

| Amount | Lender |
| :--- | :--- |
| EUR 122 million | European Investment Bank |
| EUR 100 million | Skandinaviska Enskilda Banken |
| EUR 70 million | Swedish Export Kredit |
| EUR 95 million | Nordic Investment Bank |

Back-up facilities

| Amount | Outstanding |
| :---: | :--- |
| EUR 200 million <br> syndicated revolving <br> credit facility | EUR 0 million |
| EUR 200 million <br> domestic commercial <br> paper program | EUR 10 million |

# Guidance and shortterm market outlook 

## Guidance and short-term market outlook

Guidance for 2015 (as given on February 6, 2015)


Valmet estimates that, including the acquisition of Process Automation Systems, net sales in 2015 will increase in comparison with 2014 (EUR 2,473 million) and EBITA before non-recurring items in 2015 will increase in comparison with 2014 (EUR 106 million).

Short-term market outlook

|  |  | Q4/2014 | Q1/2015 | Q2/2015 | Q3/2015 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Services |  | Satisfactory | Satisfactory | Satisfactory | Satisfactory |
| Automation |  | - | Satisfactory | Satisfactory | Satisfactory |
| Pulp and | Pulp | Satisfactory | Good | Good | Good |
| Energy | Energy | Satisfactory | Weak | Weak | Weak |
| Paper | Board and Paper | Good | Good | Good | Satisfactory |
|  | Tissue | Satisfactory | Satisfactory | Satisfactory | Satisfactory |

## Summary of Interim Review Q3/2015

## Q3/2015 in brief

Orders received and net sales increased in stable business ${ }^{1}$

- Orders received remained stable compared with Q3/2014 in Services, orders received EUR 70 million in Automation
- Net sales increased in Services compared with Q3/2014, net sales EUR 66 million in Automation

Orders received and net sales increased in capital business

- Orders received increased compared with Q3/2014 in Pulp and Energy, and Paper business lines
- Net sales increased in Paper and decreased in Pulp and Energy compared with Q3/2014


## Order backlog at EUR 2.1 billion

- Order backlog EUR 90 million lower than at the end of Q2/2015

Good development in profitability

- EBITA² increased to EUR 47 million
- EBITA²-margin improved and was in the targeted range at 6.4 percent


## Net debt EUR 229 million

- Gearing 28\%
- Cash flow provided by operating activities EUR 16 million

1) Stable business = Services and Automation business lines
2) EBITA = Earnings before interest, taxes and amortization and non-recurring items

## Financial <br> Statements Review 2015

February 9, 2016
www.valmet.com/investors

Upcoming site visit:
Automation Tampere, Finland
November 26, 2015

Appendix

Valmet >

## Announced orders in 2015

| Date | Description | Business line | Country | Value |
| :---: | :---: | :---: | :---: | :---: |
| Jan 23 | Key board machine solutions | Paper | China | Not disclosed |
| Feb 4 | Flue-gas cleaning and condensation plant | Pulp and Energy | Finland | Around EUR 8 million |
| Feb 17 | Equipment for fluff conversion project | Pulp and Energy, and Paper | USA | Not disclosed |
| Mar 2 | OptiConcept M containerboard line | Paper | Taiwan | Not disclosed |
| Mar 3 | Softwood line rebuild | Pulp and Energy | Sweden | Not disclosed |
| Mar 11 | Biomass based boiler plant | Pulp and Energy | Finland | Not disclosed |
| Mar 30 | Tissue machine rebuild | Paper | Turkey | Not disclosed |
| Apr 20 | Key technologies for paper machine grade conversion | Paper | Finland | Not disclosed |
| Apr 22 | Key technologies to bioproduct mill | Pulp and Energy | Finland | About EUR 125-150 million |
| Jun 9 | Modernize automation and remote control | Automation | Finland | Not disclosed ${ }^{1}$ |
| Jun 16 | Upgrade of the evaporation plant | Pulp and Energy | Sweden | Not disclosed |
| Jun 23 | Repeat order for two energy recovery systems | Paper | Italy and Poland | Not disclosed |
| Jun 24 | Automation to a new waste-to-energy plant | Automation | UK | Not disclosed ${ }^{1}$ |
| Jun 29 | Two orders for automation technology | Automation | Finland | Not disclosed ${ }^{1}$ |
| Jun 30 | OptiConcept M fine paper making line | Paper | Indonesia | Not disclosed |
| Jul 6 | Winding technology for paper machine grade conversion rebuild | Paper | Netherlands | Not disclosed |
| Jul 7 | White liquor handling system | Pulp and Energy | Sweden | Not disclosed |
| Aug 18 | Main equipment to a pulp mill project | Pulp and Energy | China | Approximately EUR 110 million |
| Aug 20 | Tissue machine rebuild | Paper | Germany | Not disclosed |
| Aug 21 | OptiConcept M paper making line | Paper | China | Not disclosed |
| Aug 24 | Analyzers and quality control system | Automation | Finland | Not disclosed ${ }^{1}$ |
| Aug 27 | Flue gas desulphurization and denitrification installation | Pulp and Energy | Poland | Approximately EUR 40 million |
| Sep 2 | Automation to new power plant | Automation | Finland | Not disclosed ${ }^{1}$ |
| Sep 3 | Advantage NTT tissue production line | Paper | USA | Not disclosed |
| Sep 7 | Consumables and roll service agreement | Services | Sweden | Not disclosed |
| Sep 8 | Automation for new-generation LNG-powered fast ferry | Automation | Finland | Not disclosed |
| Sep 14 | Advantage NTT tissue production line | Paper | Portugal | Not disclosed |
| Sep 15 | Two Advantage DCT tissue production lines | Paper | China | Not disclosed |
| Sep 24 | District heat network optimization and a production planning system | Automation | Finland | Not disclosed |
| Oct 2 | Pulp cooking system | Pulp and Energy | USA | Not disclosed |
| Oct 7 | Solids measurement and sludge dewatering optimizer | Automation | Finland | Not disclosed |
| Oct 14 | Online fiber analyzer | Automation | USA | Not disclosed |

1) Typically the order value of automation system deliveries ranges from below EUR 1 million to EUR 3 million

## Largest shareholders on September 30, 2015 <br> Based on the information given by Euroclear Finland Ltd.

Largest shareholders

| \# Shareholder name | Number of shares | \% of shares and votes |
| :---: | :---: | :---: |
| 1 Solidium $\mathrm{Oy}^{1}$ | 16,695,287 | 11.14\% |
| 2 Solero Luxco S.A.R.L | 5,349,756 | 3.57\% |
| 3 Varma Mutual Pension Insurance Company | 4,208,465 | 2.81\% |
| 4 Nordea Funds | 3,681,332 | 2.46\% |
| 5 Ilmarinen Mutual Pension Insurance Company | 2,980,055 | 1.99\% |
| 6 The State Pension Fund | 1,520,000 | 1.01\% |
| 7 Keva | 1,502,166 | 1.00\% |
| 8 OP Funds | 1,298,549 | 0.87\% |
| 9 Danske Invest funds | 1,269,000 | 0.85\% |
| 10 Mandatum Life Insurance Company Limited | 1,217,307 | 0.81\% |
| 10 largest shareholders, total | 39,721,917 | 26.51 \% |
| Other shareholders | 110,142,702 | 73.49 \% |
| Total | 149,864,619 | 100.00\% |

- The holding of Franklin Templeton Institutional, LLC decreased on June 9, 2015 to 7,196,324 shares (previously 7,517,629 shares), corresponding to an ownership of $4.80 \%$ (previously $5.02 \%$ ) of Valmet's shares.
- The holding of Capital Partners Ltd. decreased on February 12, 2015 to 10,323,191 shares (previously 20,813,714 shares), corresponding to an ownership of $6.89 \%$ (previously 13.89\%) of Valmet's shares.

[^1]
## Ownership structure on September 30, 2015



- Nominee registered and non-Finnish holders
- Finnish institutions, companies and foundations
- Solidium Oy
- Finnish private investors

| Sector | Number of shareholders | $\%$ of total shareholders | Number of shares | \% of shares |
| :--- | ---: | ---: | ---: | ---: | :--- |
| Nominee registered and non-Finnish holders | 293 | $0.6 \%$ | $78,047,951$ | $52.1 \%$ |
| Finnish institutions, companies and foundations | 2,630 | $5.5 \%$ | $33,564,662$ | $22.4 \%$ |
| Solidium Oy ${ }^{1}$ | 0 | $0.0 \%$ | $16,695,287$ | $11.1 \%$ |
| Finnish private investors | 44,984 | $93.9 \%$ | $21,556,719$ | $14.4 \%$ |
| Total | $\mathbf{4 7 , 9 0 7}$ | $\mathbf{1 0 0 . 0 \%}$ | $\mathbf{1 4 9 , 8 6 4 , 6 1 9}$ | $\mathbf{1 0 0 . 0 \%}$ |

The ownership structure is based on the classification of sectors determined by Statistics Finland.

## Share of non-Finnish holders and number of shareholders



## Paper, board, and tissue production trends




China (million tonnes)

Europe (million tonnes)


Asia-Pacific (million tonnes)


## Paper, board, and tissue operating rates



China


## Europe

100\%


Asia-Pacific


[^2]
## Paper and board consumption growth trends

Paper and board consumption per capita vs. population


Average global consumption: 53 kg per capita

## Tissue consumption growth trends

Tissue consumption per capita vs. population


Average global consumption: 4.5 kg per capita

New products and consumption models based on tissue are helping increase consumption in developed markets

Consumption in emerging markets is still low, but growing

Offers us long-term growth potential in both developed and emerging markets

## Pulp and paper price trends



## Crude oil, steam coal, natural gas and electricity

## Europe



## Crude oil, steam coal, natural gas and electricity

## United States



## European Carbon Emission Allowance



## Important notice

IMPORTANT: The following applies to this document, the oral presentation of the information in this document by Valmet (the "Company") or any person on behalf of the Company, and any question-and-answer session that follows the oral presentation (collectively, the "Information"). In accessing the Information, you agree to be bound by the following terms and conditions.
The Information is not directed to, or intended for distribution to or use by, any person or entity that is a citizen or resident of, or located in, any locality, state, country or other jurisdiction where such distribution or use would be contrary to law or regulation or which would require any registration or licensing within such jurisdiction. The Information is not for publication, release or distribution in the United States, the United Kingdom, Australia, Canada or Japan.
The Information does not constitute or form part of, and should not be construed as an offer or the solicitation of an offer to subscribe for or purchase any securities, and nothing contained therein shall form the basis of or be relied on in connection with any contract or commitment whatsoever, nor does it constitute a recommendation regarding any securities. Prospective investors are required to make their own independent investigations and appraisals of the business and financial condition of the Company before taking any investment decision with respect to securities of the Company.
No securities of the Company are being offered or sold, directly or indirectly, in or into the United States and no shares in the Company have been, or will be, registered under the Securities Act of 1933, as amended (the "Securities Act"), or under the securities laws of any state of the United States and, accordingly, may not be offered or sold, directly or indirectly, in or into the United States (as defined in Regulation S under the Securities Act), unless registered under the Securities Act or pursuant to an exemption from the registration requirements of the Securities Act and in compliance with any applicable state securities laws of the United States.
The Information is directed solely at: (i) persons outside the United Kingdom, (ii) persons with professional experience in matters relating to investments falling within Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 as amended (the "Order"), (iii) high net worth entities, and other persons to whom it may lawfully be communicated, falling within Article 49(2)(a) to (d) of the Order and (iv) persons to whom an invitation or inducement to engage in investment activity (within the meaning of section 21 of the Financial Services and Markets Act 2000) in connection with the issue or sale of any securities of the Company or any member of its group may otherwise lawfully be communicated or caused to be communicated (all such persons in (i)-(iv) above being "Relevant Persons"). Any investment activity to which the Information relates will only be available to and will only be engaged with Relevant Persons. Any person who is not a Relevant Person should not act or rely on the Information. By accessing the Information, you represent that you are a Relevant Person.
The Information contains forward-looking statements. All statements other than statements of historical fact included in the Information are forward-looking statements. Forwardlooking statements give the Company's current expectations and projections relating to its financial condition, results of operations, plans, objectives, future performance and business. These statements may include, without limitation, any statements preceded by, followed by or including words such as "target," "believe," "expect," "aim," "intend," "may," "anticipate," "estimate," "plan," "project," "will," "can have," "likely," "should," "would," "could" and other words and terms of similar meaning or the negative thereof. Such forwardlooking statements involve known and unknown risks, uncertainties and other important factors beyond the Company's control that could cause the Company's actual results, performance or achievements to be materially different from the expected results, performance or achievements expressed or implied by such forward-looking statements. Such forward-looking statements are based on numerous assumptions regarding the Company's present and future business strategies and the environment in which it will operate in the future.
No representation, warranty or undertaking, express or implied, is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the Information or the opinions contained therein. The Information has not been independently verified and will not be updated. The Information, including but not limited to forwardlooking statements, applies only as of the date of this document and is not intended to give any assurances as to future results. The Company expressly disclaims any obligation or undertaking to disseminate any updates or revisions to the Information, including any financial data or forward-looking statements, and will not publicly release any revisions it may make to the Information that may result from any change in the Company's expectations, any change in events, conditions or circumstances on which these forward-looking statements are based, or other events or circumstances arising after the date of this document. Market data used in the Information not attributed to a specific source are estimates of the Company and have not been independently verified.

## Valmet <br> FORWARD


[^0]:    1) Lost time incident frequency (LTIF) reflects the number of injuries resulting in an absence of at least one workday per million hours worked. The LTIF numbers are for own employees and calculated for the last 12 months.
[^1]:    A holding company that is wholly owned by the Finnish State

[^2]:    Source: RISI

