CEO's review

Annual General Meeting of Metso Corporation
March 22, 2018

Eeva Sipilä
Interim CEO
CFO
First 150 years of Metso's history

1868 Sunds Bruk opens in Sweden

1886 Nordberg Manufacturing is established in USA

1886 and Bergeaud & Bruno in France

1895 and Lokomo in Finland

1895 and Neles in Finland

1915 Jamesbury is founded in USA

1954 Recycling portfolio strengthened with M&J Industries

1956 Svedala joins Metso

1999 Metso in born

2013 Demerger

2014 Focus in Minerals and Flow control businesses

2018 New era of profitable growth
Two strong segments

Minerals
Equipment for minerals processing, crushing and screening as well as related services

Flow Control
Valves and pumps and related services

Sales split

Minerals 76%
Flow Control 24%

Services 65%
Equipment 35%
We operate globally

50 countries  80 service centres  12,000 experts

Sales by industry
- Mining industry 51%
- Aggregates industry 26%
- Process industry 19%
- Recycling industry 4%

Sales by geography
- North America 20%
- South and Central America 20%
- Europe 25%
- Asia-Pacific 25%
- Africa and Middle-East 10%
Financial review
Markets have recovered

Metals' and oil price development

<table>
<thead>
<tr>
<th>Price index</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Iron ore</td>
<td>80</td>
<td>120</td>
<td>160</td>
</tr>
<tr>
<td>Copper</td>
<td>80</td>
<td>120</td>
<td>160</td>
</tr>
<tr>
<td>Gold</td>
<td>80</td>
<td>120</td>
<td>160</td>
</tr>
<tr>
<td>Crude oil</td>
<td>80</td>
<td>120</td>
<td>160</td>
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Orders and order backlog

<table>
<thead>
<tr>
<th>EUR million</th>
<th>2016</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Equipment</td>
<td>1,000</td>
<td>1,000</td>
</tr>
<tr>
<td>Services</td>
<td>500</td>
<td>500</td>
</tr>
<tr>
<td>Order backlog</td>
<td>500</td>
<td>500</td>
</tr>
</tbody>
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+9%
Sales turned to growth

Services sales grew 4% year-on-year
Minerals sales increased 6%
to EUR 2,070 million
Flow Control sales increased 1%
to EUR 636 million
Growth was supported by distribution channel expansion and a supplementary acquisition

**Distribution channel expansion**
- Several valve distributors in Brazil and India
- Several valve distributors in North America
- Expansion to new markets in crushing and screening: Qatar and Morocco

**Acquisition of WEARX**
- Extends Metso’s services offering in Australia
- Sales of EUR 23 million
- 140 employees
Profitability still unsatisfactory

Additional EUR 33.3 million charge related to mining projects in the backlog

Tax-related items affected earnings per share
### Solid financial position

<table>
<thead>
<tr>
<th>EUR million</th>
<th>2016</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash assets</td>
<td>698</td>
<td>673</td>
</tr>
<tr>
<td>Free cash flow</td>
<td>339</td>
<td>158</td>
</tr>
<tr>
<td>Return on capital employed</td>
<td>10.4%</td>
<td>10.3%</td>
</tr>
<tr>
<td>Equity-to-assets ratio</td>
<td>48.0%</td>
<td>44.5%</td>
</tr>
<tr>
<td>Return on equity</td>
<td>9.0%</td>
<td>7.3%</td>
</tr>
<tr>
<td>Net gearing</td>
<td>-1.8%</td>
<td>1.8%</td>
</tr>
<tr>
<td>Balance sheet total</td>
<td>3,236</td>
<td>3,287</td>
</tr>
</tbody>
</table>
Non-financial value creation

- Customer relationships
- Product responsibility
- Compliance
- Supply chain
- People

99.8% of personnel were trained on Code of Conduct
120 internal and external audits
LTIF was 2.6
84% of the R&D projects have defined sustainability targets
Employee engagement survey takes place biannually
Board proposes a dividend of EUR 1.05 per share

* Additional dividend not included
** Board proposal
Metso's strategic focus areas
New organization brings agility and speed

<table>
<thead>
<tr>
<th>President and CEO</th>
</tr>
</thead>
</table>
| CFO
Eeva Sipilä      |
| Mining Equipment
Victor Tapia       |
| Aggregates Equipment
Markku Simula       |
| Minerals Services
Mikko Keto          |
| Minerals Consumables
Sami Takaluoma      |
| Recycling
Uffe Hansen         |
| Pumps
John Quinlivan     |
| Valves
John Quinlivan     |

| Human resources
Merja Kamppari      |
|-------------------|

| Digital development
Jani Puroranta       |
|-------------------|
Strategic fundamentals of our profitable growth strategy

Customer centricity

Innovations

Personnel and leadership

Service leadership

Operational excellence
We focus on innovations

**Metso Urban Lokotrack**
simplifies crushing process with less noise and dust.

**Metso MX**
crusher increases operational profitability significantly.

**Metso Life Cycle Services**
Customer awarded Metso for safe and successful partnership.
Digitalization brings added value to our customers' processes

1. Crusher
2. Smart crusher
3. Smart, connected crusher
4. Smart, connected product system
5. Ecosystem

This is where we are now
Benefits of analytics to our customers

- Predictive maintenance
- Preventive maintenance
- Remote support
- Maintenance scheduling
- Equipment performance monitoring
- Process optimization

- Shorter, safer and less frequent planned shutdowns
- Less unplanned maintenance breaks
- More energy efficient and productive process
New market places for our aggregates customers

preowned.metso.com
eCommerce solution for a more liquid preowned market
Launched in October 2017

my.metso.com
Modern B2B eCommerce for aggregates wear and spare parts
Launched in November 2017
To be expanded to all of Metso’s markets and other product categories in 2018-2019
Our view into 2018

Market outlook
Remain stable for Minerals equipment and services
Remain stable for Flow Control equipment and services

Focus areas
Growth and profitability improvement
Operational excellence
Research and development
Digitalization
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