

## Interim Review

January 1 – September 30, 2013

Matti Kähkönen, President and CEO Harri Nikunen, CFO

October 24, 2013



# Forward looking statements

It should be noted that certain statements herein which are not historical facts, including, without limitation, those regarding expectations for general economic development and the market situation, expectations for customer industry profitability and investment willingness, expectations for company growth, development and profitability and the realization of synergy benefits and cost savings, and statements preceded by "expects", "estimates", "forecasts" or similar expressions, are forward-looking statements. These statements are based on current decisions and plans and currently known factors. They involve risks and uncertainties which may cause the actual results to materially differ from the results currently expected by the company.

Such factors include, but are not limited to:

- general economic conditions, including fluctuations in exchange rates and interest levels which influence the operating environment and profitability of customers and thereby the orders received by the company and their margins
- 2) the competitive situation, especially significant technological solutions developed by competitors
- 3) the company's own operating conditions, such as the success of production, product development and project management and their continuous development and improvement
- 4) the success of pending and future acquisitions and restructuring.



## Presentation contents

- 1. Quarterly highlights
- 2. Strategic priorities
- 3. Financial performance
- 4. Outlook and guidance















# Q3/2013 highlights

Matti Kähkönen President and CEO



# Q3 highlights

- Challenging market environment and strong currency impact on orders and sales, neutral on profitability
- Order intake totaled EUR 1,249 million (EUR 1,511 million);
   demand for big equipment and projects is soft
- EBITA before non-recurring items was EUR 143 million,
   9.1% of net sales (EUR 171 million and 9.8%)
- Profitability improved at Mining and Construction and Automation year-on-year; Pulp, Paper and Power's EBITA was satisfactory
- Substantial non-recurring costs
- Weak quarter for non-core Valmet Automotive
- Free cash flow was EUR 95 million (EUR 118 million)
- EGM approved the demerger on October 1





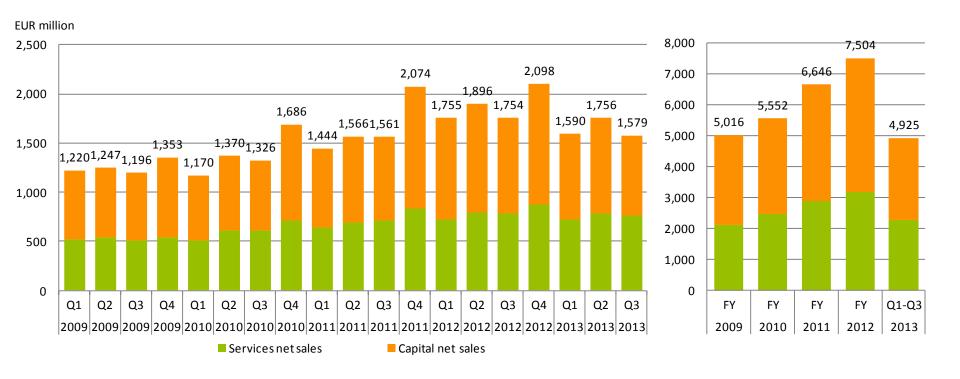
### Order intake



- Orders declined 17% or 11% with constant currencies year-on-year
- Drop was mainly due to Mining and Construction and Pulp, Paper and Power equipment and project orders
- Automation orders increased (Flow Control)



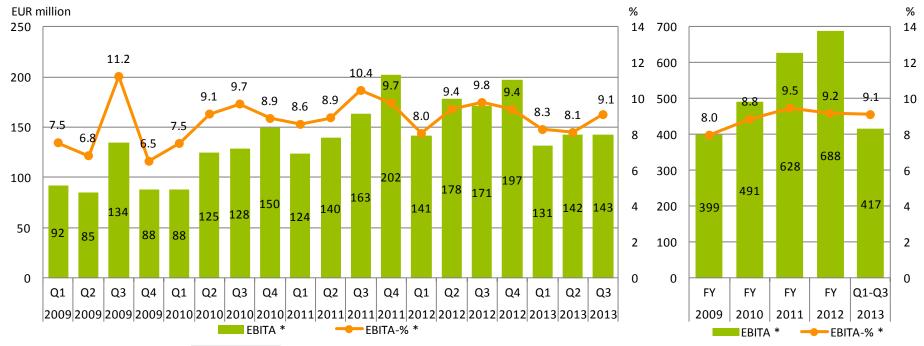
### Net sales



- Services grew 4% with constant currencies
- 10% decline y-o-y, or 4% with constant currencies, primarily due to lower mining equipment and project deliveries



# EBITA\* development



	Q3/2013	Q3/2012	Target range
Mining and Construction	13.6	12.0	10-15%
Automation	16.0	13.6	11-16%
Pulp, Paper and Power	5.3	7.1	6-9%
Metso total	9.1	9.8	

Gross margin improved

Flow Control continues to perform well

Lower margins and volumes in the capital businesses

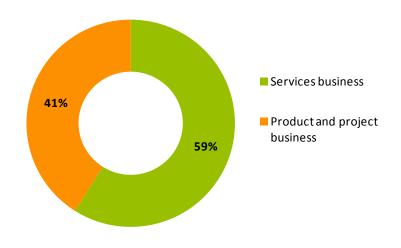
Diluted by Valmet Automotive's loss of EUR 18 million



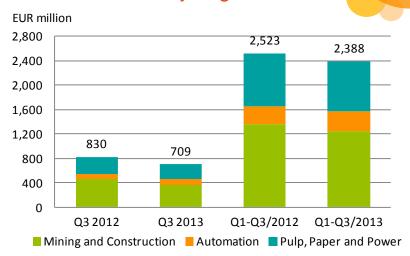
# Services business development

# Strategic priority #1

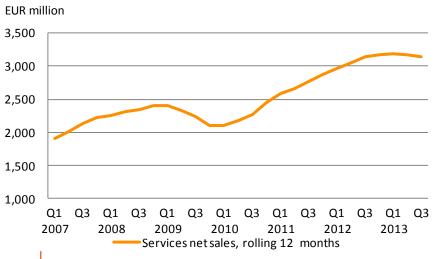
#### Orders by type Q3/2013



#### Services orders by segment



#### Rolling 12-month net sales

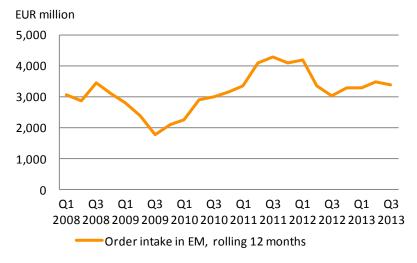


- Underlying activity at a good level (large contracts were booked in Q3/12)
- Strong negative currency impact on orders; gross margin has improved
- Less deliveries of new equipment equals less 'start-up' wears and spares
- Substantial amount of non-booked long-term services contracts

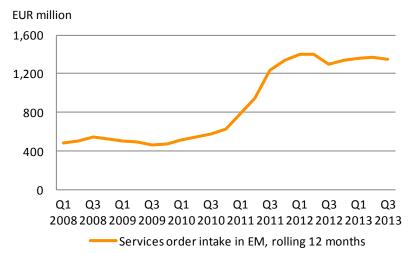


# **Emerging markets**

#### Order intake in emerging markets



### Services order intake in emerging markets



# Order intake in top 10 growth countries (EUR million)

`	,		
Country	Q1-Q3/2013	Q1-Q3/2012	Change %
Brazil	644	373	73
China	430	438	- 2
Russia	173	237	- 27
Chile	168	165	2
Mexico	126	88	44
India	102	185	- 45
South Africa	84	147	- 43
Thailand	69	27	157
Indonesia	62	53	16
Peru	55	97	- 43

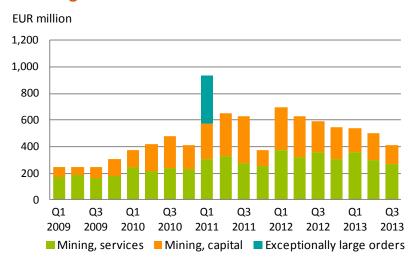
- Growth countries accounted for 48% of total orders in Q3
- Mining and Construction: China and Mexico up; Russia, India and Brazil down
- Automation: China and Indonesia up; Brazil and India down
- Pulp, Paper and Power: Brazil, Thailand, Mexico up;
   China and Turkey down



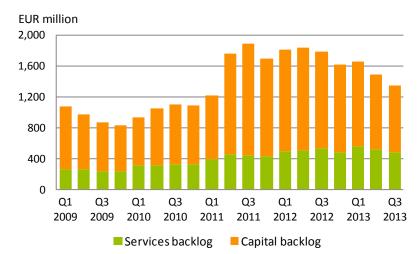
Strategic priority #2

# Mining business

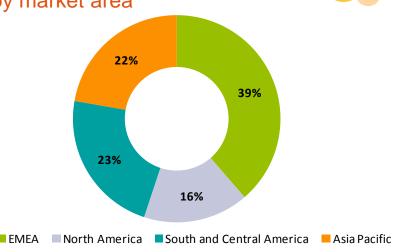
### Mining order intake



#### Mining order backlog



# Q3/2013 mining orders by market area



- Miners' investment appetite weaker than before
- Booking of some orders moved to Q4
- Average quarterly orders in 2013 are around 20% lower than 2012
- Underlying services activity broadly flat yearon-year (excl. fx and large contracts booked in Q3/2012)



Strategic priority #3



# Financial performance Harri Nikunen, CFO



# Group key figures

EUR million	Q3/2013	Q3/2012	Change %	Q1-Q3/ 2013	Q1-Q3/ 2012	Change %	2012
Orders received	1,249	1,511	- 17	4,716	5,166	- 9	6,865
Services orders received	709	830	- 15	2,388	2,523	- 5	3,264
Net sales	1,579	1,754	- 10	4,925	5,406	- 9	7,504
Services net sales	762	788	- 3	2,268	2,304	- 2	3,174
% of net sales *	50	46		47	44		44
EBITA **	142.9	171.4	- 17	416.6	490.8	- 15	687.5
% of net sales	9.1	9.8		8.5	9.1		9.2
EBIT ***	90.2	157.7	- 43	306.3	451.4	- 32	601.7
Earnings per share, EUR	0.39	0.73		1.21	1.98		2.46

### Non-recurring items excluded from EBITA

EUR million	Q3/2013	Q3/2012	Q1-Q3/ 2013	Q1-Q3/ 2012
Restructuring	38.2	0.5	46	0.5
Demerger	2.4	-	7	-
Other	0	0.5	21	1.7
Total	41	1	74	2.2

<sup>\*</sup> Excluding Valmet Automotive



<sup>\*\*</sup> Before non-recurring items

<sup>\*\*\*</sup> Q3/2013 includes non-recurring expenses of EUR 41 million and year 2012 EUR 36 million

# Group key figures

### Balance sheet

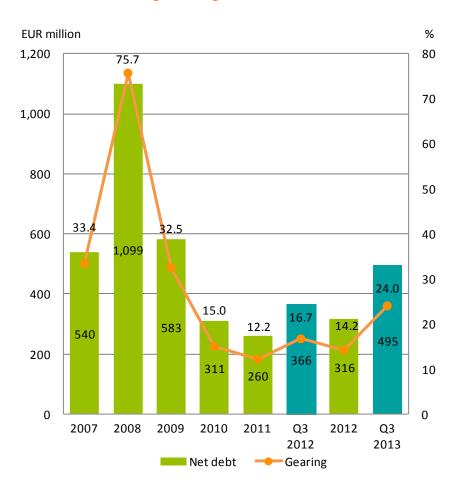
EUR million	Q1-Q3/ 2013	Q1-Q3/ 2012	Change %	2012
Return on equity (ROE), % *	11.0	19.0		17.3
Return on capital employed (ROCE) before taxes, % *	12.8	20.2		19.7
Free cash flow	149	188	- 21	257
Cash conversion, %				70
Gearing at the end of the period, %	24.0	16.7		14.2

- Improved capital turnover
- Free cash flow in Q3 was EUR 95 million (EUR 118 million)
- Good inventory control in Mining and Construction and Automation
- Non-recurring items and lower profitability of Pulp, Paper and Power and Valmet Automotive impacting ROE and ROCE

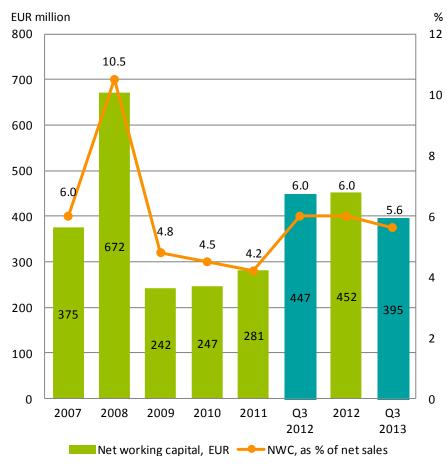


# Net debt and net working capital

### Net debt and gearing



#### Net working capital





# Mining and Construction key figures

EUR million	Q3/2013	Q3/2012	Change %	Q1-Q3 /2013	Q1-Q3 /2012	Change %	2012
Orders received	635	787	- 19	2,164	2,642	- 18	3,436
w/o currency impact			-12			-15	
Services orders received	372	456	- 18	1,255	1,362	- 8	1,771
Net sales	742	882	- 16	2,286	2,568	- 11	3,492
w/o currency impact			-9			-7	
Services net sales	393	431	- 9	1,186	1,247	- 5	1,692
% of net sales	53	49		52	49		48
EBITA*	100.8	106.2	- 5	288.5	300.9	- 4	419.9
% of net sales	13.6	12.0		12.6	11.7		12.0
Return on capital employed **				25.2	28.5		28.9

#### Q3/2013 vs. Q3/2012

- Gross margin improved
- S,G&A in good control
- Good cash generation

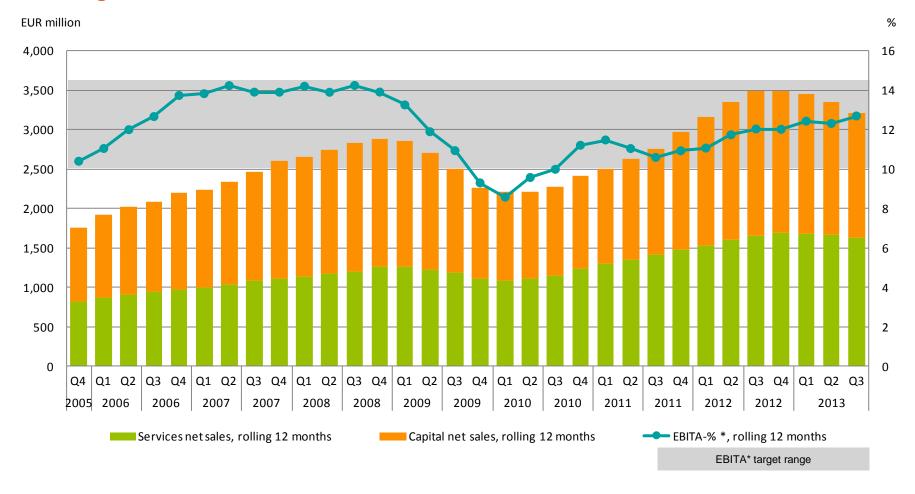


<sup>\*</sup> Before non-recurring items

<sup>\*\*</sup> Excluding cash and other non-operative balance sheet items, annualised

# Mining and Construction

### Rolling 12-month net sales





17

# Automation key figures

EUR million	Q3/2013	Q3/2012	Change %	Q1-Q3/ 2013	Q1-Q3/ 2012	Change %	2012
Orders received	200	190	5	693	639	8	845
w/o currency impact			10			11	
Services orders received	98	96	2	326	297	10	382
Net sales	214	212	1	605	626	- 3	859
w/o currency impact			6			- 1	
Services net sales	102	96	7	282	275	3	380
% of net sales	48	45		47	44		44
EBITA*	34.3	28.8	19	78.9	70.4	12	101.2
% of net sales	16.0	13.6		13.0	11.2		11.8
Return on capital employed **				35.3	29.8		31.9

#### Q3/2013 vs. Q3/2012

- Improvement driven by Flow Control
- Stable cash generation and good return on capital employed

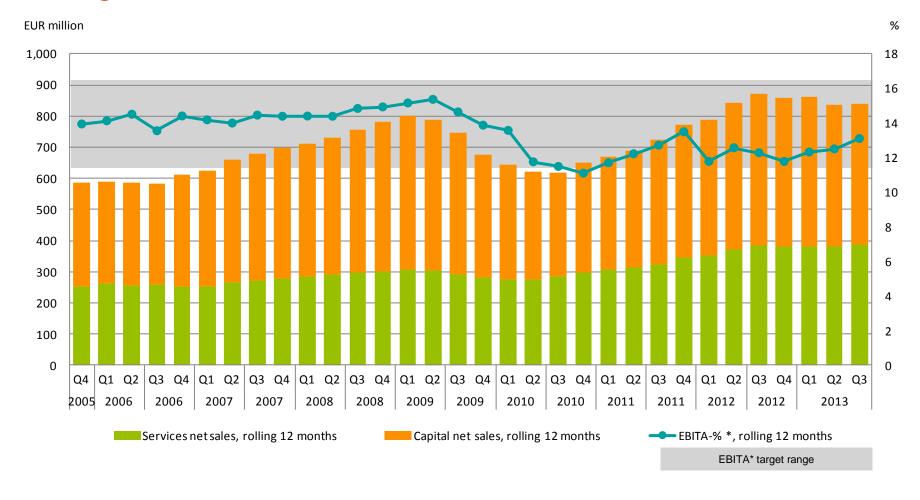


<sup>\*\*</sup> Excluding cash and other non-operative balance sheet items, annualised



### **Automation**

### Rolling 12-month net sales





# Pulp, Paper and Power key figures

EUR million	Q3/2013	Q3/2012	Change %	Q1-Q3 /2013	Q1-Q3 /2012	Change %	2012
Orders received	382	504	- 24	1,754	1,767	- 1	2,444
w/o currency impact			- 19			1	
Services orders received	239	278	- 14	807	864	- 7	1,111
Net sales	601	635	- 5	1,946	2,089	- 7	3,014
w/o currency impact			0			- 5	
Services net sales	267	261	2	801	782	2	1,102
% of net sales	44	41		41	37		37
EBITA*	31.6	45.1	- 30	87.1	147.0	- 41	203.8
% of net sales	5.3	7.1		4.5	7.0		6.8
Return on capital employed **				3.5	28.1		23.8

### Q3/2013 vs. Q3/2012

- EBITA decline resulting from the Paper and Power capital businesses
- Net working capital change supported cash flow

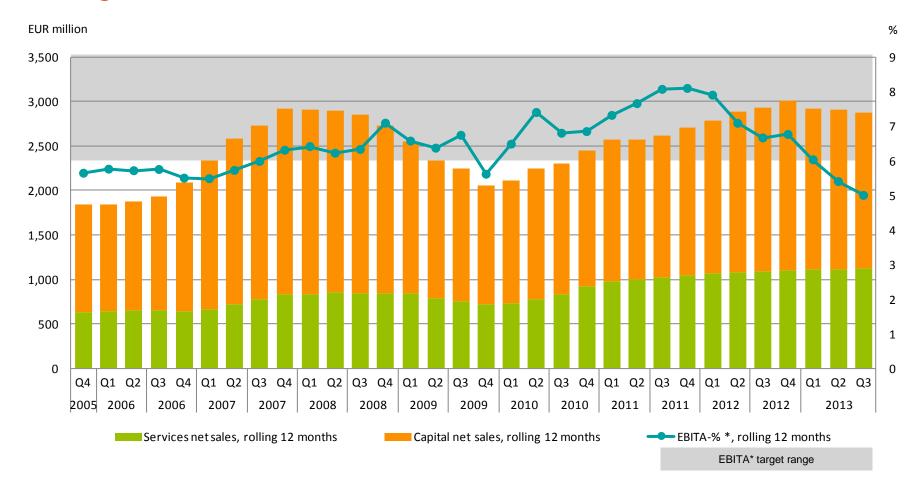


<sup>\*\*</sup> Excluding cash and other non-operative balance sheet items, annualised



# Pulp, Paper and Power

### Rolling 12-month net sales





21



# Outlook and guidance

Matti Kähkönen President and CEO



### Market outlook

### Uncertainties continue to impact our customer industries



#### 32% of net sales

#### 55% service intensity

- Positive for capital and services
- Satisfactory for capital business with volatility expected to continue. Services good.



#### 10% of net sales

#### 30% service intensity

- Subject to the development of the bio-energy market
- Weak for power plants



#### 11% of net sales

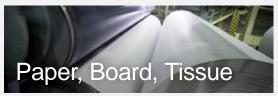
#### 40% service intensity

- Positive in emerging markets; flat in developed markets
- Satisfactory for equipment and services



#### 45% service intensity

- Positive for oil & gas customers; flat for pulp & paper
- Good in oil & gas; satisfactory in pulp & paper. Services good.



#### 21% of net sales

#### 50% service intensity

- Demand for board and tissue growing; other grades flat or down
- Weak for paper and board machines. Tissue good. Services satisfactory.



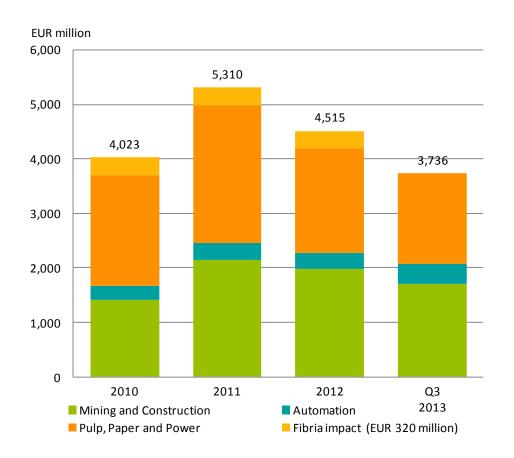
#### 10% of net sales

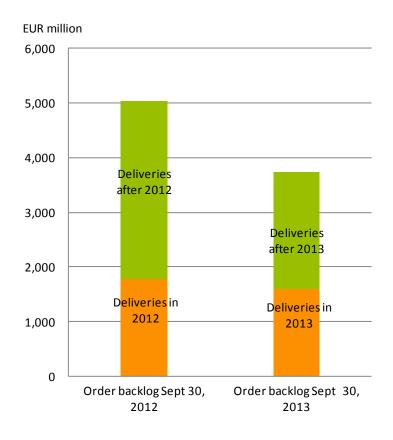
#### 45% service intensity

- Positive, mainly due to packaging board and tissue
- Mills, rebuilds and services satisfactory.



# Order backlog \*





44% of deliveries for 2013 consist of services orders 42% of deliveries for 2012 consisted of services orders



24

### Guidance for 2013

 Our net sales and EBITA before non-recurring items in 2013 will be significantly lower compared to 2012

#### Additional information:

Mining and Construction segment: Net sales are expected to be somewhat lower and EBITA before non-recurring items at around the same level compared to 2012

<u>Automation segment</u>: Net sales are expected to be at around the same level and EBITA before non-recurring items is expected to improve significantly compared to 2012

<u>Pulp Paper and Power segment</u> (businesses to be demerged from Metso): Both net sales and EBITA before non-recurring items are expected to be significantly lower compared to 2012. Net sales and EBITA before non-recurring items during the second half are expected to be at about the first half's level

Valmet Automotive is expected to book a substantial loss for 2013

The estimates for our financial performance in 2013 are based on the current market outlook, order backlog for 2013 and foreign exchange rates in September 2013.



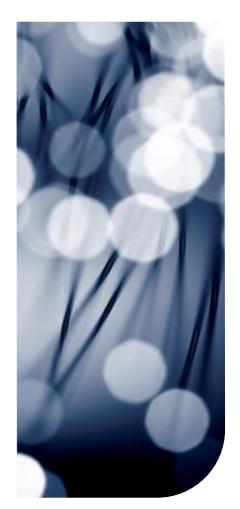




# Global efficiency program under way

### Targeting annual cost savings of around EUR 100 million by end of 2015

- The program is designed to improve cost structure and operational efficiency of Metso's continuing operations following the demerger
- Part of continuous efforts to maintain competitiveness and increase productivity
- Program consists of both on-going and new initiatives
  - streamlining structures and organizations (estimated savings of EUR 60-80 million)
  - procurement efficiency (estimated savings of EUR 30-50 million of which EUR 20-30 million in 2013)
- Majority of total savings to be achieved in 2014





# Demerger update

- EGM approved the demerger on October 1
- Strategies, financial targets and management teams of both Metso and Valmet were published in September
- Capital Markets Day for both companies scheduled for November 26 and 27 in London
- Demerger to be completed by the end of 2013 and listing of the Valmet shares to commence in the beginning of 2014







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