

Orders received increased in Services – focus continues to be on profitability improvement

Interim Review, January–March 2015 *April 29, 2015* 

Pasi Laine, President and CEO Markku Honkasalo, CFO



## Agenda

Interim Review, January–March 2015

#### Q1/2015 in brief

- 2 Business lines' development
- 3 Financial development
- 4 Guidance and short-term market outlook
- 5 Summary of Interim Review Q1/2015
- 6 Appendix



#### Q1/2015 in brief



## Q1/2015 in brief



#### Orders received and net sales increased in services

- Services orders received increased compared with Q1/2014
- Net sales increased compared with Q1/2014 in Services



#### Orders received decreased and net sales increased in capital business

- Orders received decreased in Pulp and Energy, and Paper business lines from the high levels in Q1/2014
- Net sales increased in Pulp and Energy and decreased in Paper compared with Q1/2014



#### Order backlog at EUR 2.1 billion

Order backlog EUR 66 million higher than at year-end 2014

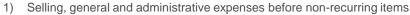


#### Focus on profitability improvement

- · Gross profit increased by EUR 16 million compared with Q1/2014
- SG&A<sup>1</sup> expenses increased by EUR 3 million compared with Q1/2014
- EBITA<sup>2</sup>-margin improved but is below targeted level

#### Strong balance sheet, negative cash flow provided by operating activities

- Net debt EUR -134 million, and gearing -17%
- · Cash flow provided by operating activities EUR -20 million



2) EBITA = Earnings before interest, taxes and amortization and non-recurring items



## Key figures Q1/2015

EUR million	Q1/2015	Q1/2014	Change
Orders received	580	1,101	-47%
Order backlog <sup>1</sup>	2,064	1,972	5%
Net sales	561	519	8%
EBITA <sup>2</sup>	19	4	>100%
% of net sales	3.5%	0.7%	
EBIT <sup>3</sup>	13	-8	
% of net sales	2.4%	-1.5%	
Earnings per share, EUR	0.05	-0.04	
Return on capital employed (ROCE), before taxes <sup>4</sup>	6%	-2%	
Cash flow provided by operating activities	-20	43	
Gearing <sup>1</sup>	-17%	-5%	

Non-recurring items: EUR 0 million in Q1/2015 (EUR -6 million in Q1/2014)

1) At the end of period

2) Before non-recurring items

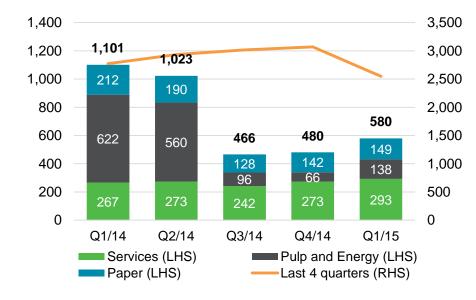
3) After non-recurring items

4) Annualized

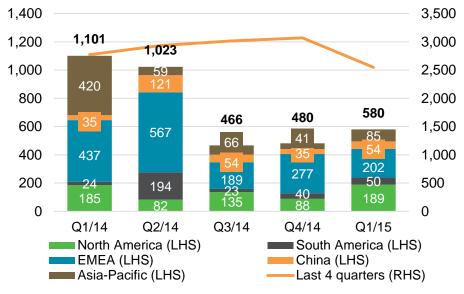


# Orders received declined from the high level in Q1/2014

Orders received (EUR million), by business line



## Orders received (EUR million), by area



- Orders received increased in Services
- Orders received decreased in Pulp and Energy
- Orders received decreased in Paper
- Orders received increased in South America and China



## Order backlog at EUR 2.1 billion

#### Order backlog (EUR million)

#### 3,000 2,500 ~25% 2,406 2,312 2,000 2,064 1,998 1,972 1,500 ~75% 1,000 500 0 Q1/14 Q2/14 Q3/14 Q4/14 Q1/15 Services business Capital business

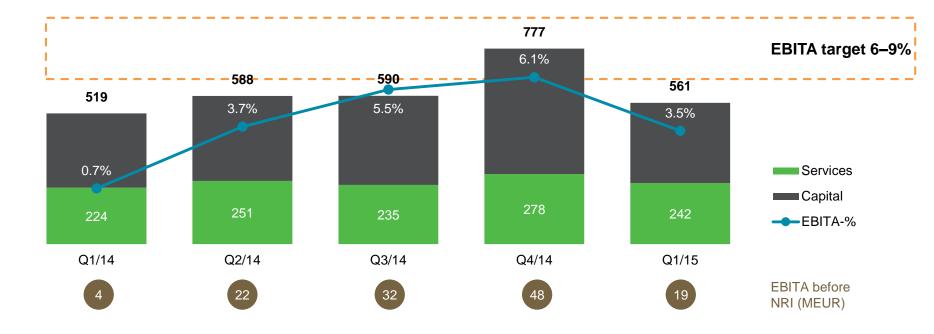
Structure of order backlog

- About 75% of the order backlog is currently expected to be realized as sales during 2015
- Approximately 25% of the order backlog relates to the Services business line



## EBITA-margin increased compared with Q1/2014

Net sales and EBITA before NRI (EUR million)



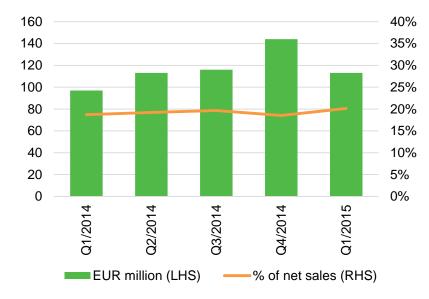
- Net sales and profitability increased compared with Q1/2014
  - Changes in foreign exchange rates<sup>1</sup> increased net sales by EUR 20 million and EBITA by EUR 1 million
- Exceptionally many POC<sup>2</sup> milestones in Q4/2014, while less in Q1/2015

1) Compared with the exchange rates for January–March, 2014

2) POC = Percentage of completion

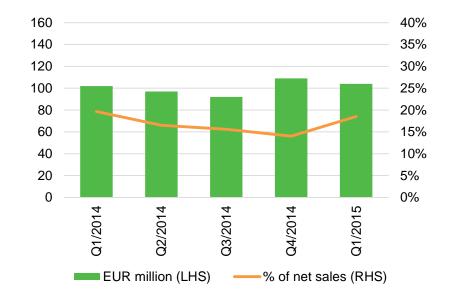


## Good development in gross profit



Gross profit (EUR million and % of net sales)

#### SG&A (EUR million and % of net sales)



- Gross profit increased
- Selling, general and administrative expenses (SG&A) increased EUR 3 million, due to changes in foreign exchange rates<sup>1</sup>
- Further actions to improve gross profit through Must-Win implementation and renewal

1) Compared with the exchange rates for January-March, 2014



## Key Must-Win objectives to improve profitability to the targeted level of 6–9%

Improve project and service margin	Reduce quality costs and lead times	Savings in procurement	Improve product cost competitiveness to increase gross profit
<ul> <li>Harmonization of processes</li> <li>Localization of competencies</li> <li>Better selection of sales cases</li> <li>Development in project management</li> </ul>	<ul> <li>Common quality development approach</li> <li>Quality tools and processes</li> <li>Highlight the importance of quality initiatives and accountability</li> </ul>	<ul> <li>Increase sourcing from cost competitive countries</li> <li>Increase use of sub-contracting</li> <li>Consolidation of shipment and warehouse network</li> </ul>	<ul> <li>Focus on cost efficient design</li> <li>Modularity and standardization</li> </ul>



### Automation is Valmet's fourth business line

- The acquisition was announced on January 15, 2015 and completed on April 1, 2015
- Enterprise value of acquisition EUR 340 million<sup>1</sup>
- Automation is Valmet's fourth business line
- January–June Interim Review will include Automation





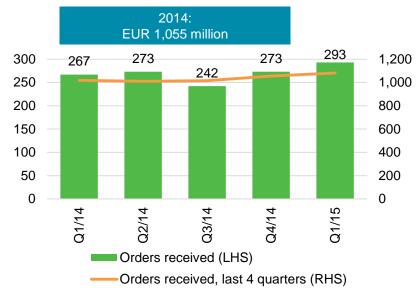
1) Refers to the debt-free enterprise value of the acquisition.

#### Business lines' development

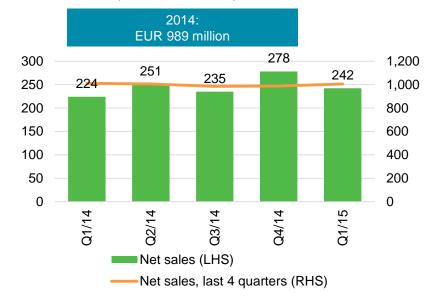


## Growth in orders received and net sales in Services

#### Orders received (EUR million)



#### Net sales (EUR million)

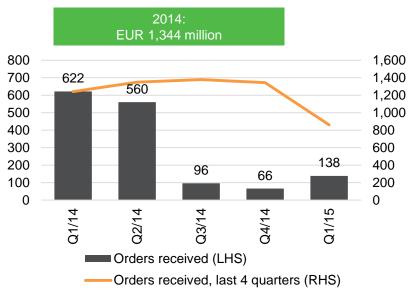


- · Services orders received increased compared with Q1/2014
  - Orders received increased in North America, South America, EMEA and Asia-Pacific, and decreased in China
  - Orders received remained stable compared with Q1/2014 in Fabrics and increased in all other business units
  - Changes in foreign exchange rates<sup>1</sup> increased orders received by approximately EUR 16 million
- Net sales increased compared with Q1/2014
  - 1) Compared with the exchange rates for January–March, 2014



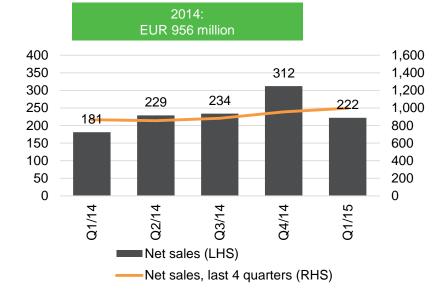


## Orders received decreased and net sales increased in Pulp and Energy



Orders received (EUR million)

Net sales (EUR million)



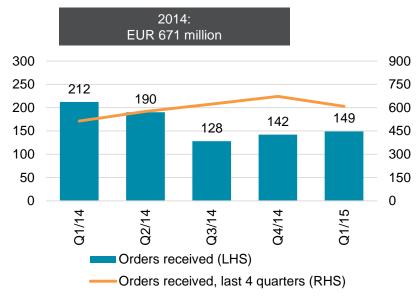
- · Orders received decreased compared with Q1/2014
  - Orders received increased in South America and North America, and decreased in other areas
  - Orders received decreased in both Pulp and Energy
- Net sales increased compared with Q1/2014



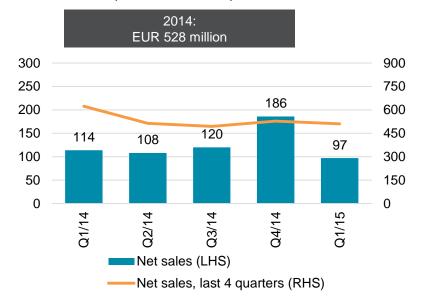


# Orders received and net sales decreased in Paper

#### Orders received (EUR million)



#### Net sales (EUR million)



- Orders received decreased compared with Q1/2014
  - Orders received increased in China and South America and decreased in other areas
  - Orders received increased in Board and Paper, and decreased in Tissue
- Net sales decreased compared with Q1/2014
- Timing of POC<sup>1</sup> milestones had a negative impact on net sales in Q1/2015



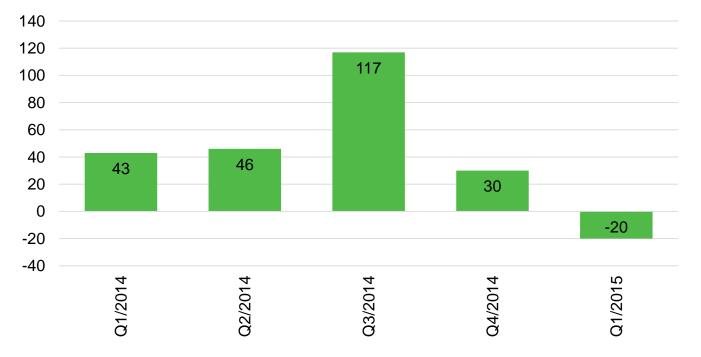


## Financial development



# Cash flow provided by operating activities negative due to net working capital development

Cash flow provided by operating activities (EUR million)

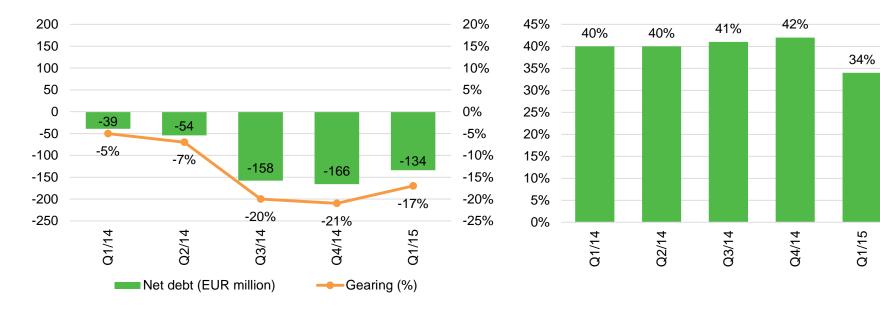


- Change in net working capital was EUR -49 million<sup>1</sup>
- CAPEX less than depreciation

1) Change in net working capital in the condensed consolidated statement of cash flows



### Strong balance sheet and negative gearing



Equity to assets ratio (%)

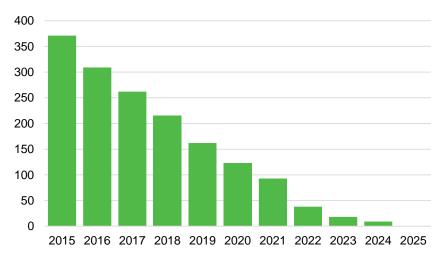
Net debt (EUR million) and gearing (%)

- Negative gearing (-17%) and net debt EUR -134 million
- Equity to assets ratio was negatively affected by drawn bank loans to finance the acquisition of Process Automation Systems, and by dividend payout decision of Annual General Meeting



#### Structure of loans and borrowings Interest-bearing debt EUR 445 million as at March 31, 2015

Amount of outstanding interest-bearing debt (EUR millions)



Average maturity of long-term loans is 4.1 years

Main financing sources				
Amount	Lender			
EUR 147 million	European Investment Bank			
EUR 100 million	Skandinaviska Enskilda Banken			
EUR 70 million	Swedish Export Kredit			
EUR 95 million	Nordic Investment Bank			

#### **Back-up facilities**

Amount	Outstanding
EUR 200 million syndicated revolving credit facility	EUR 0 million
EUR 200 million domestic commercial paper program	EUR 30 million



#### Guidance and shortterm market outlook



## Guidance and short-term market outlook

#### Guidance for 2015 (as given on February 6, 2015)

Guidance for 2015

Valmet estimates that, including the acquisition of Process Automation Systems, net sales in 2015 will increase in comparison with 2014 (EUR 2,473 million) and EBITA before non-recurring items in 2015 will increase in comparison with 2014 (EUR 106 million).

#### Short-term market outlook

		Q2/2014	Q3/2014	Q4/2014	Q1/2015
Services		Satisfactory	Satisfactory	Satisfactory	Satisfactory
Pulp and Energy	Pulp	Satisfactory	Satisfactory	Satisfactory	Good
	Energy	Satisfactory	Satisfactory	Satisfactory	Weak
Paper	Board and Paper	Good	Good	Good	Good
	Tissue	Satisfactory	Satisfactory	Satisfactory	Satisfactory
Automation		-	-	-	Satisfactory



#### Summary of Interim Review Q1/2015



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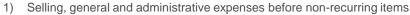


#### Focus on profitability improvement

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#### Interim Review January–June 2015

#### July 30, 2015

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## Appendix



#### Largest shareholders on March 31, 2015 Based on the information given by Euroclear Finland Ltd.

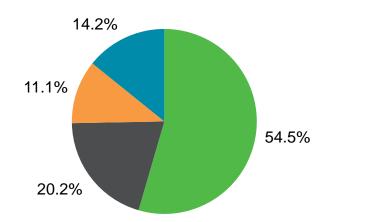
Largest shareholders		
# Shareholder name	Number of shares	% of shares and votes
1 Solidium Oy <sup>1</sup>	16,695,287	11.14%
2 Cevian Capital Partners Ltd.	10,323,191	6.89%
3 Nordea Funds	4,610,779	3.08%
4 Skagen Global Verdipapirfond	3,202,627	2.14%
5 Ilmarinen Mutual Pension Insurance Company	3,092,126	2.06%
6 Varma Mutual Pension Insurance Company	2,908,465	1.94%
7 The State Pension Fund	1,520,000	1.01%
8 Keva	1,502,166	1.00%
9 Mandatum Life Insurance Company Limited	1,237,307	0.83%
10 Skagen Global II Verdipapirfond	947,963	0.63%
10 largest shareholders, total	46,039,911	30.72%
Other shareholders	103,824,708	69.28%
Total	149,864,619	100.00%

• The holding of Capital Partners Ltd. decreased on February 13, 2015 to 10,323,191 shares (previously 20,813,714 shares), corresponding to an ownership of 6.89% (previously 13.89%) of Valmet's shares.





## Ownership structure on March 31, 2015



- Nominee registered and non-Finnish holders
- Finnish institutions, companies and foundations
- Solidium Oy
- Finnish private investors

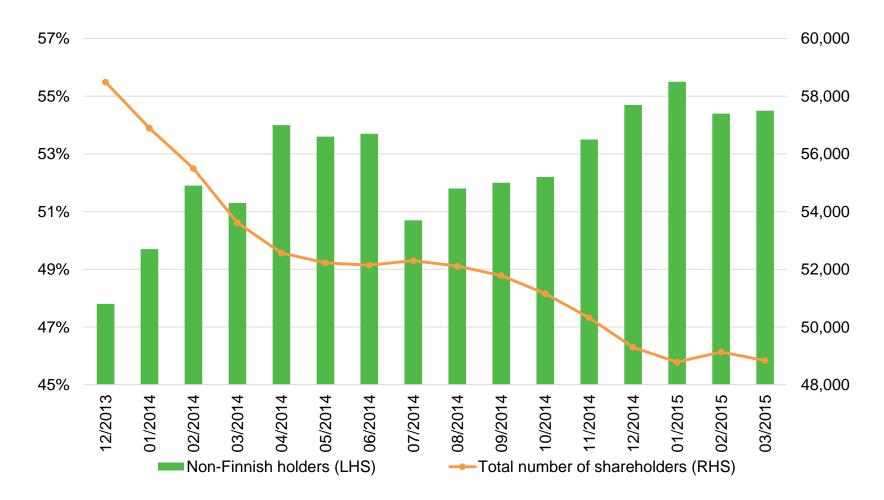
Sector	Number of shareholders	% of total shareholders	Number of shares	% of shares
Nominee registered and non-Finnish holders	308	0.6%	81,573,996	54.4%
Finnish institutions, companies and foundations	2,782	5.7%	30,453,836	20.2%
Solidium Oy <sup>1</sup>	0	0.0%	16,695,287	11.1%
Finnish private investors	46,044	93.7%	21,141,500	14.2%
Total	49,134	100.0%	149,864,619	100.0%

The ownership structure is based on the classification of sectors determined by Statistics Finland.



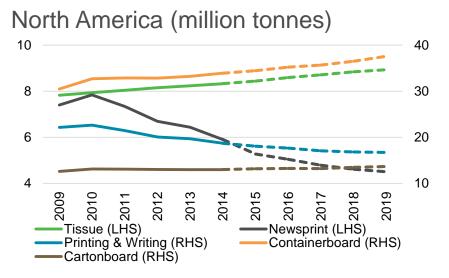
1) A holding company that is wholly owned by the Finnish State

## Share of non-Finnish holders and number of shareholders

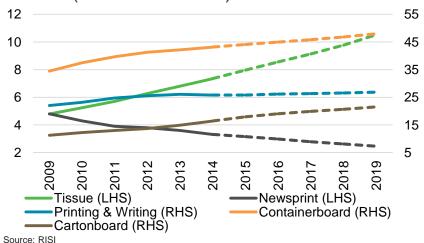


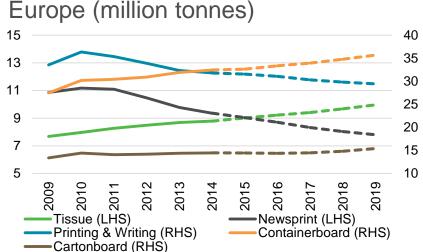


## Paper, board, and tissue production trends

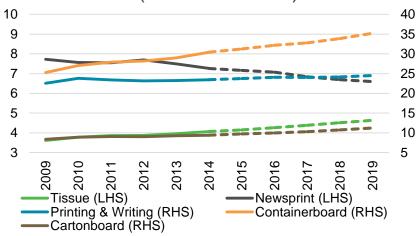


#### China (million tonnes)



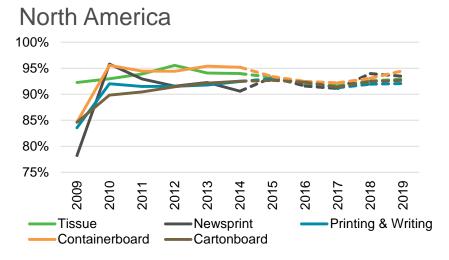


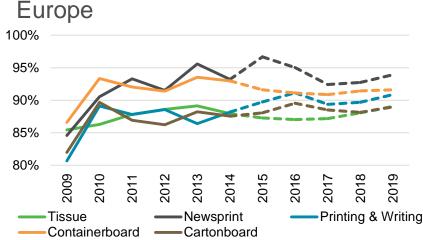
#### Asia-Pacific (million tonnes)

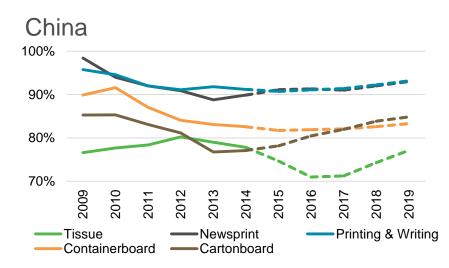




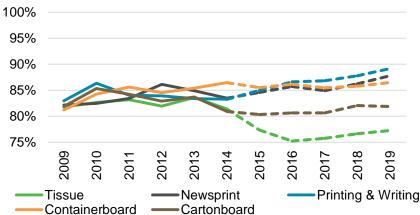
### Paper, board, and tissue operating rates







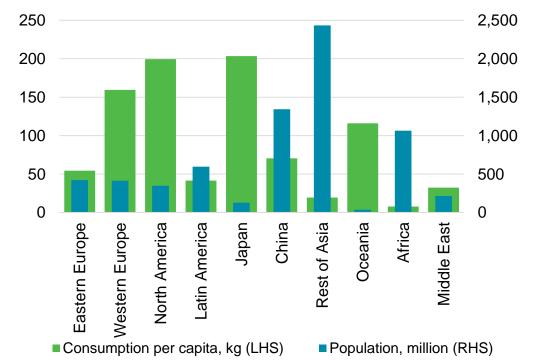




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#### Source: RISI

## Paper and board consumption growth trends



Paper and board consumption per capita vs. population

Population growth in emerging markets is larger than in developed markets

Level of consumption per capita in emerging markets clearly below that in developed markets

This offers us longterm growth potential

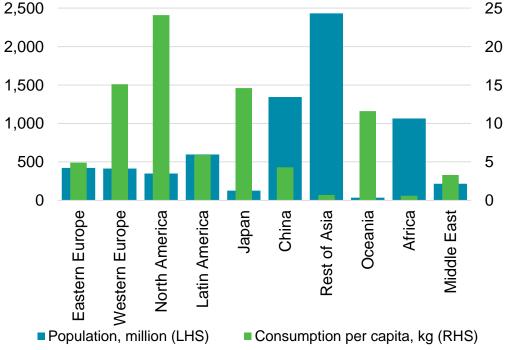
Average global consumption: 53 kg per capita

Source: RISI



### Tissue consumption growth trends

## Tissue consumption per capita vs. population



Average global consumption: 4.5 kg per capita

Source: RISI

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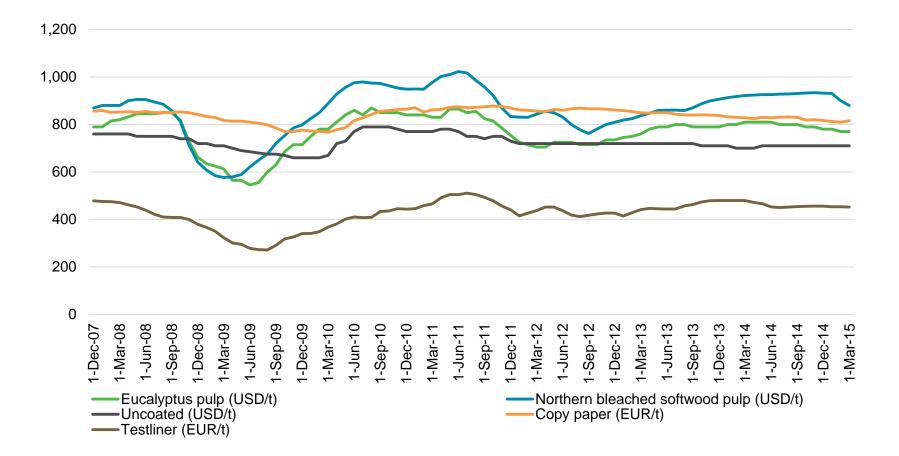
New products and consumption models based on tissue are helping increase consumption in developed markets

Consumption in emerging markets is still low, but growing

Offers us long-term growth potential in both developed and emerging markets



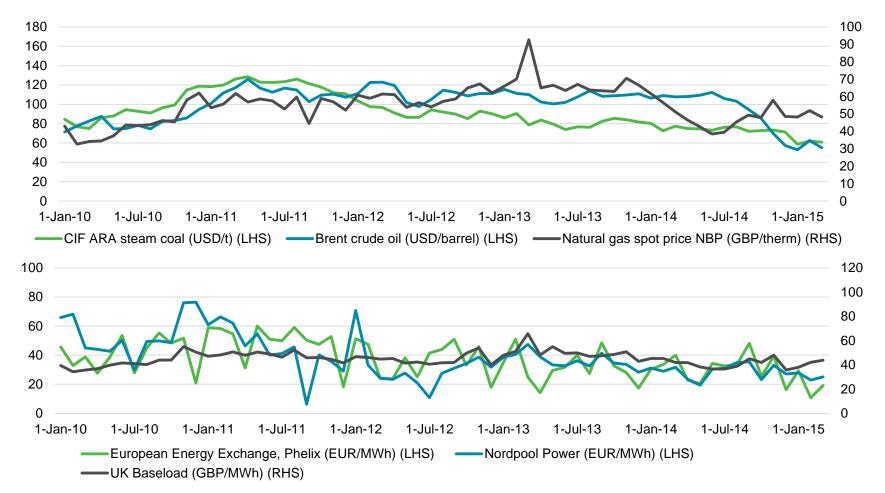
### Pulp and paper price trends



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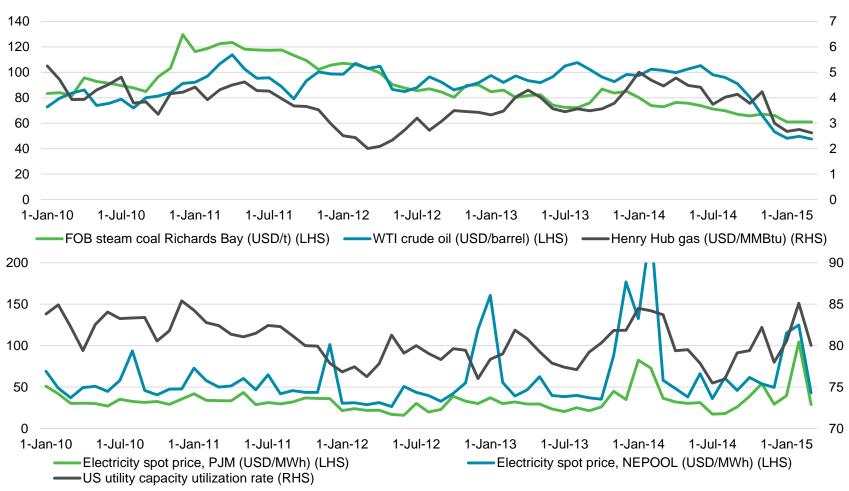
## Crude oil, steam coal, natural gas and electricity







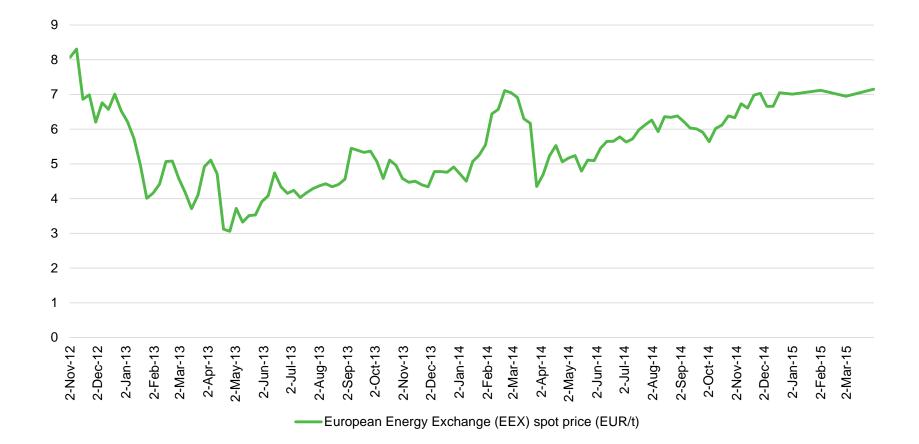
## Crude oil, steam coal, natural gas and electricity



**United States** 



### **European Carbon Emission Allowance**



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