Strong start for Automation as part of Valmet – profitability reached the targeted range in Q2/2015

Interim Review,
January–June 2015

July 30, 2015

Pasi Laine, President and CEO
Markku Honkasalo, CFO
Agenda

Interim Review, January–June 2015

1. Q2/2015 in brief
2. Business lines’ development
3. Financial development
4. Guidance and short-term market outlook
5. Summary of Interim Review Q2/2015
6. Appendix
Q2/2015 in brief
Q2/2015 in brief

Strong start for Automation as part of Valmet

- Acquisition of Process Automation Systems was completed on April 1, 2015
- Automation became Valmet’s fourth business line – Q2/2015 the first reported quarter for Automation
- Positive feedback from customers and employees

Orders received and net sales increased in stable business

- Orders received increased in Services compared with Q2/2014, strong quarter in Automation
- Net sales increased in Services compared with Q2/2014, strong quarter in Automation

Orders received decreased and net sales increased in capital business

- Orders received decreased from the high level in Q2/2014 in Pulp and Energy, and Paper business lines
- Net sales increased in Paper and remained at the previous year’s level in Pulp and Energy

Order backlog at EUR 2.2 billion

- Order backlog EUR 144 million higher than at the end of Q1/2015

Good development in profitability

- EBITA\(^1\) more than doubled to EUR 54 million
- EBITA\(^1\)-margin increased to 6.9 percent

Net debt increased due to Automation acquisition

- Net debt EUR 238 million, and gearing 29%
- Cash flow provided by operating activities EUR 17 million

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1) EBITA = Earnings before interest, taxes and amortization and non-recurring items
Net sales split in Q2/2015

Stable business net sales EUR 371 million

Orders received
EUR 781 million

Net sales
EUR 779 million

EBITA before NRI\(^1\)
EUR 54 million

Employees
12,524

Net sales split by business line:
- Services: 39%
- Automation: 23%
- Pulp and Energy: 29%
- Paper: 9%

Net sales split by geographic area:
- North America: 21%
- South America: 17%
- EMEA: 10%
- Asia-Pacific: 43%
- China: 9%

\(^1\) NRI = non-recurring items
## Key figures Q2/2015

<table>
<thead>
<tr>
<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Orders received</td>
<td>781</td>
<td>1,023</td>
<td>-24%</td>
<td>1,360</td>
<td>2,124</td>
<td>-36%</td>
</tr>
<tr>
<td>Order backlog&lt;sup&gt;1&lt;/sup&gt;</td>
<td>2,208</td>
<td>2,406</td>
<td>-8%</td>
<td>2,208</td>
<td>2,406</td>
<td>-8%</td>
</tr>
<tr>
<td>Net sales</td>
<td>779</td>
<td>588</td>
<td>33%</td>
<td>1,340</td>
<td>1,107</td>
<td>21%</td>
</tr>
<tr>
<td>EBITA&lt;sup&gt;2&lt;/sup&gt;</td>
<td>54</td>
<td>22</td>
<td>&gt;100%</td>
<td>73</td>
<td>26</td>
<td>&gt;100%</td>
</tr>
<tr>
<td>% of net sales</td>
<td>6.9%</td>
<td>3.7%</td>
<td></td>
<td>5.5%</td>
<td>2.3%</td>
<td></td>
</tr>
<tr>
<td>EBIT&lt;sup&gt;3&lt;/sup&gt;</td>
<td>32</td>
<td>16</td>
<td>96%</td>
<td>46</td>
<td>9</td>
<td>&gt;100%</td>
</tr>
<tr>
<td>% of net sales</td>
<td>4.1%</td>
<td>2.8%</td>
<td></td>
<td>3.4%</td>
<td>0.8%</td>
<td></td>
</tr>
<tr>
<td>Earnings per share, EUR</td>
<td>0.14</td>
<td>0.07</td>
<td>97%</td>
<td>0.19</td>
<td>0.03</td>
<td>&gt;100%</td>
</tr>
<tr>
<td>Return on capital employed (ROCE), before taxes&lt;sup&gt;4&lt;/sup&gt;</td>
<td></td>
<td></td>
<td></td>
<td>9%</td>
<td>3%</td>
<td></td>
</tr>
<tr>
<td>Cash flow provided by operating activities</td>
<td>17</td>
<td>46</td>
<td>-63%</td>
<td>-3</td>
<td>89</td>
<td></td>
</tr>
<tr>
<td>Gearing&lt;sup&gt;1&lt;/sup&gt;</td>
<td>29%</td>
<td>-7%</td>
<td></td>
<td>29%</td>
<td>-7%</td>
<td></td>
</tr>
</tbody>
</table>


1) At the end of period  
2) Before non-recurring items  
3) After non-recurring items  
4) Annualized
Growing trend in orders received – stable business orders received EUR 392 million

Orders received (EUR million), by business line

<table>
<thead>
<tr>
<th></th>
<th>Q1/14</th>
<th>Q2/14</th>
<th>Q3/14</th>
<th>Q4/14</th>
<th>Q1/15</th>
<th>Q2/15</th>
</tr>
</thead>
<tbody>
<tr>
<td>Services (LHS)</td>
<td>212</td>
<td>190</td>
<td>242</td>
<td>142</td>
<td>138</td>
<td>259</td>
</tr>
<tr>
<td>Pulp and Energy (LHS)</td>
<td>622</td>
<td>560</td>
<td>466</td>
<td>480</td>
<td>580</td>
<td>129</td>
</tr>
<tr>
<td>Automation (LHS)</td>
<td>267</td>
<td>273</td>
<td>273</td>
<td>293</td>
<td>307</td>
<td>781</td>
</tr>
<tr>
<td>Paper (LHS)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Last 4 quarters (RHS)</td>
<td>1,101</td>
<td>1,023</td>
<td>581</td>
<td>240</td>
<td>185</td>
<td>82</td>
</tr>
</tbody>
</table>

Orders received (EUR million), by area

<table>
<thead>
<tr>
<th></th>
<th>Q1/14</th>
<th>Q2/14</th>
<th>Q3/14</th>
<th>Q4/14</th>
<th>Q1/15</th>
<th>Q2/15</th>
</tr>
</thead>
<tbody>
<tr>
<td>North America (LHS)</td>
<td>420</td>
<td>59</td>
<td>567</td>
<td>437</td>
<td>194</td>
<td>82</td>
</tr>
<tr>
<td>South America (LHS)</td>
<td>35</td>
<td>121</td>
<td>466</td>
<td>66</td>
<td>135</td>
<td>88</td>
</tr>
<tr>
<td>EMEA (LHS)</td>
<td>85</td>
<td>277</td>
<td>480</td>
<td>54</td>
<td>35</td>
<td>41</td>
</tr>
<tr>
<td>China (LHS)</td>
<td>54</td>
<td>202</td>
<td>580</td>
<td>189</td>
<td>50</td>
<td>45</td>
</tr>
<tr>
<td>Asia-Pacific (LHS)</td>
<td>189</td>
<td>196</td>
<td>1,101</td>
<td>1,58</td>
<td>1,023</td>
<td>58</td>
</tr>
</tbody>
</table>

- Orders received increased in Services: The increased focus is showing results
- Orders received EUR 85 million in Automation
- Orders received decreased in Pulp and Energy: One large pulp order in Q2/2015
- Orders received decreased in Paper: Increase in Tissue, decrease in Board and Paper
- Orders received increased in North America
Order backlog at EUR 2.2 billion

- About 60% of the order backlog is currently expected to be realized as sales during 2015
- Approximately 30% of the order backlog relates to stable business
EBITA-margin reached the targeted range

Net sales and EBITA before NRI (EUR million)

- Net sales and profitability increased compared with both Q2/2014 and Q1/2015
  - Profitability improved due to the higher level of net sales, improved gross profit, and the acquisition of the automation business
  - Changes in foreign exchange rates\(^1\) increased net sales by EUR 31 million and EBITA by EUR 2 million

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1) Compared with the exchange rates for April–June, 2014
Good development in gross profit

Gross profit (EUR million and % of net sales)  SG&A (EUR million and % of net sales)

- Gross profit increased, also when excluding the impact of Automation
- Selling, general & administrative (SG&A) expenses under control
- Further actions to improve gross profit through Must-Win implementation
### Key Must-Win objectives to increase the profitability

<table>
<thead>
<tr>
<th>Improve project and service margin</th>
<th>Reduce quality costs and lead times</th>
<th>Savings in procurement</th>
<th>Improve product cost competitiveness to increase gross profit</th>
</tr>
</thead>
<tbody>
<tr>
<td>Harmonization of processes</td>
<td>Common quality development approach</td>
<td>Increase sourcing from cost competitive countries</td>
<td>Focus on cost efficient design</td>
</tr>
<tr>
<td>Localization of competencies</td>
<td>Quality tools and processes</td>
<td>Increase use of sub-contracting</td>
<td>Modularity and standardization</td>
</tr>
<tr>
<td>Better selection of sales cases</td>
<td>Highlight the importance of quality initiatives and accountability</td>
<td>Consolidation of shipment and warehouse network</td>
<td></td>
</tr>
<tr>
<td>Development in project management</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Savings in procurement**
- Increase sourcing from cost competitive countries
- Increase use of sub-contracting
- Consolidation of shipment and warehouse network

**Focus on cost efficient design**
- Modularity and standardization
Business lines’ development
Growth in orders received and net sales in Services

Orders received (EUR million)

- Services orders received increased compared with Q2/2014
  - Orders received increased in China, South America and Asia-Pacific, and remained stable compared with Q2/2014 in EMEA and North America
  - Orders received decreased in Mill Improvements, and increased in all other business units
  - Changes in foreign exchange rates\(^1\) increased orders received by approximately EUR 16 million
- Net sales increased compared with Q2/2014

\(^1\) Compared with the exchange rates for April–June, 2014
Strong start for Automation as part of Valmet

Orders received\(^1,2\) (EUR million)

- Orders received EUR 95 million in Q2/2015
  - Internal orders received amounted to EUR 10 million
  - EMEA accounted for ~60% and North America for ~20% of orders received
  - Pulp and Paper accounted for ~70% and Energy and Process for ~30% of orders received

- Net sales EUR 79 million in Q2/2015
  - Internal net sales amounted to EUR 11 million

Net sales\(^2\) (EUR million)

1) Q1/2015 orders received is calculated from Metso’s reported figures and pro forma figures excluding Process Automation Systems and are therefore indicative only. Q2/2015 figures are Automation business line figures.
2) Average quarter has been calculated by dividing 2014 figures by 4 (in 2014, orders received EUR 336 million and net sales EUR 297 million).
Orders received increased in North America, and decreased in other areas
Orders received decreased in both Pulp and Energy
Net sales remained stable compared with Q2/2014
Paper orders received EUR 129 million, net sales increased

Orders received (EUR million)

<table>
<thead>
<tr>
<th>Q1–Q2/2014:</th>
<th>Q1–Q2/2015:</th>
</tr>
</thead>
<tbody>
<tr>
<td>EUR 402 million</td>
<td>EUR 278 million</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Q1–Q2/2014:</th>
<th>Q1–Q2/2015:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net sales: EUR 222 million</td>
<td>Net sales: EUR 273 million</td>
</tr>
</tbody>
</table>

• Orders received decreased compared with Q2/2014
  - Orders received increased in North America, remained stable compared with Q2/2014 in EMEA, South America and Asia-Pacific, and decreased in China
  - Orders received increased in Tissue, and decreased in Board and Paper
• Net sales increased compared with Q2/2014
Financial development
Cash flow provided by operating activities

Cash flow provided by operating activities (EUR million)

- Q1/2014: 43
- Q2/2014: 46
- Q3/2014: 117
- Q4/2014: 30
- Q1/2015: -20
- Q2/2015: 17

- CAPEX excluding business acquisitions (EUR -9 million) less than depreciation (EUR -15 million)
Net working capital development

Net working capital and orders received (EUR million)

Net working capital has been on average -9% of rolling 12 months orders received

- Net working capital EUR -265 million, which equals -11% of rolling 12 months orders received
Net debt increased due to Automation acquisition

Net debt (EUR million) and gearing (%)

- Gearing (29%) and net debt (EUR 238 million) increased due to acquisition
- Equity to assets ratio increased from Q1/2015 but decreased from Q2/2014 due to acquisition
Structure of loans and borrowings

Interest-bearing debt EUR 428 million as at June 30, 2015

Amount of outstanding interest-bearing debt (EUR millions)

- Average maturity of long-term loans is 3.8 years
  - Average interest rate is 1.3%

Main financing sources

<table>
<thead>
<tr>
<th>Amount</th>
<th>Lender</th>
</tr>
</thead>
<tbody>
<tr>
<td>EUR 129 million</td>
<td>European Investment Bank</td>
</tr>
<tr>
<td>EUR 100 million</td>
<td>Skandinaviska Enskilda Banken</td>
</tr>
<tr>
<td>EUR 70 million</td>
<td>Swedish Export Kredit</td>
</tr>
<tr>
<td>EUR 95 million</td>
<td>Nordic Investment Bank</td>
</tr>
</tbody>
</table>

Back-up facilities

<table>
<thead>
<tr>
<th>Amount</th>
<th>Outstanding</th>
</tr>
</thead>
<tbody>
<tr>
<td>EUR 200 million syndicated revolving credit facility</td>
<td>EUR 0 million</td>
</tr>
<tr>
<td>EUR 200 million domestic commercial paper program</td>
<td>EUR 30 million</td>
</tr>
</tbody>
</table>
Guidance and short-term market outlook
Guidance and short-term market outlook

Guidance for 2015 (as given on February 6, 2015)

Valmet estimates that, including the acquisition of Process Automation Systems, net sales in 2015 will increase in comparison with 2014 (EUR 2,473 million) and EBITA before non-recurring items in 2015 will increase in comparison with 2014 (EUR 106 million).

Short-term market outlook

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<thead>
<tr>
<th></th>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>Pulp</td>
<td>Satisfactory</td>
<td>Satisfactory</td>
<td>Good</td>
<td>Good</td>
</tr>
<tr>
<td>Energy</td>
<td>Satisfactory</td>
<td>Satisfactory</td>
<td>Weak</td>
<td>Weak</td>
</tr>
<tr>
<td>Paper</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Board and Paper</td>
<td>Good</td>
<td>Good</td>
<td>Good</td>
<td>Good</td>
</tr>
<tr>
<td>Tissue</td>
<td>Satisfactory</td>
<td>Satisfactory</td>
<td>Satisfactory</td>
<td>Satisfactory</td>
</tr>
<tr>
<td>Automation</td>
<td>-</td>
<td>-</td>
<td>Satisfactory</td>
<td>Satisfactory</td>
</tr>
</tbody>
</table>
Summary of Interim Review Q2/2015
Q2/2015 in brief

Strong start for Automation as part of Valmet
- Acquisition of Process Automation Systems was completed on April 1, 2015
- Automation became Valmet’s fourth business line – Q2/2015 the first reported quarter for Automation
- Positive feedback from customers and employees

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- Net sales increased in Services compared with Q2/2014, strong quarter in Automation

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Order backlog at EUR 2.2 billion
- Order backlog EUR 144 million higher than at the end of Q1/2015

Good development in profitability
- EBITA\(^1\) more than doubled to EUR 54 million
- EBITA\(^1\)-margin increased to 6.9 percent

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- Net debt EUR 238 million, and gearing 29%
- Cash flow provided by operating activities EUR 17 million

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1) EBITA = Earnings before interest, taxes and amortization and non-recurring items
Interim Review
January–September 2015

October 28, 2015

www.valmet.com/investors

Upcoming site visits:

Sundsvall, Sweden
September 10, 2015

Shanghai, China
September 24, 2015
Largest shareholders on June 30, 2015
Based on the information given by Euroclear Finland Ltd.

<table>
<thead>
<tr>
<th>#</th>
<th>Shareholder name</th>
<th>Number of shares</th>
<th>% of shares and votes</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Solidium Oy¹</td>
<td>16,695,287</td>
<td>11.14%</td>
</tr>
<tr>
<td>2</td>
<td>Varma Mutual Pension Insurance Company</td>
<td>4,208,465</td>
<td>2.81%</td>
</tr>
<tr>
<td>3</td>
<td>Nordea Funds</td>
<td>3,994,491</td>
<td>2.67%</td>
</tr>
<tr>
<td>4</td>
<td>Skagen Global Verdipapirfond</td>
<td>3,106,627</td>
<td>2.07%</td>
</tr>
<tr>
<td>5</td>
<td>Ilmarinen Mutual Pension Insurance Company</td>
<td>3,092,126</td>
<td>2.06%</td>
</tr>
<tr>
<td>6</td>
<td>The State Pension Fund</td>
<td>1,520,000</td>
<td>1.01%</td>
</tr>
<tr>
<td>7</td>
<td>Keva</td>
<td>1,502,166</td>
<td>1.00%</td>
</tr>
<tr>
<td>8</td>
<td>Mandatum Life Insurance Company Limited</td>
<td>1,217,307</td>
<td>0.81%</td>
</tr>
<tr>
<td>9</td>
<td>OP Funds</td>
<td>979,300</td>
<td>0.65%</td>
</tr>
<tr>
<td>10</td>
<td>Skagen Global II Verdipapirfond</td>
<td>968,463</td>
<td>0.65%</td>
</tr>
</tbody>
</table>

10 largest shareholders, total 37,284,232 24.87%

Other shareholders 112,580,387 75.13%

Total 149,864,619 100.00%

- The holding of Franklin Templeton Institutional, LLC decreased on June 9, 2015 to 7,196,324 shares (previously 7,517,629 shares), corresponding to an ownership of 4.80% (previously 5.02%) of Valmet’s shares.
- The holding of Capital Partners Ltd. decreased on February 12, 2015 to 10,323,191 shares (previously 20,813,714 shares), corresponding to an ownership of 6.89% (previously 13.89%) of Valmet’s shares.

¹ A holding company that is wholly owned by the Finnish State
Ownership structure on June 30, 2015

- Nominee registered and non-Finnish holders
- Finnish institutions, companies and foundations
- Solidium Oy
- Finnish private investors

<table>
<thead>
<tr>
<th>Sector</th>
<th>Number of shareholders</th>
<th>% of total shareholders</th>
<th>Number of shares</th>
<th>% of shares</th>
</tr>
</thead>
<tbody>
<tr>
<td>Nominee registered and non-Finnish holders</td>
<td>295</td>
<td>0.6%</td>
<td>80,959,438</td>
<td>54.0%</td>
</tr>
<tr>
<td>Finnish institutions, companies and foundations</td>
<td>2,591</td>
<td>5.5%</td>
<td>31,225,221</td>
<td>20.8%</td>
</tr>
<tr>
<td>Solidium Oy(^1)</td>
<td>0</td>
<td>0</td>
<td>16,695,287</td>
<td>11.1%</td>
</tr>
<tr>
<td>Finnish private investors</td>
<td>44,694</td>
<td>93.9%</td>
<td>20,984,673</td>
<td>14.0%</td>
</tr>
<tr>
<td>Total</td>
<td>47,580</td>
<td>100.0%</td>
<td>149,864,619</td>
<td>100.0%</td>
</tr>
</tbody>
</table>

The ownership structure is based on the classification of sectors determined by Statistics Finland.

\(^1\) A holding company that is wholly owned by the Finnish State
Share of non-Finnish holders and number of shareholders

<table>
<thead>
<tr>
<th>Year</th>
<th>Share of Non-Finnish Holders</th>
<th>Total Number of Shareholders</th>
</tr>
</thead>
<tbody>
<tr>
<td>12/2013</td>
<td>44%</td>
<td>59,000</td>
</tr>
<tr>
<td>01/2014</td>
<td>52%</td>
<td>57,000</td>
</tr>
<tr>
<td>02/2014</td>
<td>54%</td>
<td>55,000</td>
</tr>
<tr>
<td>03/2014</td>
<td>56%</td>
<td>53,000</td>
</tr>
<tr>
<td>04/2014</td>
<td>54%</td>
<td>51,000</td>
</tr>
<tr>
<td>05/2014</td>
<td>52%</td>
<td>49,000</td>
</tr>
<tr>
<td>06/2014</td>
<td>48%</td>
<td>47,000</td>
</tr>
<tr>
<td>07/2014</td>
<td>46%</td>
<td>49,000</td>
</tr>
<tr>
<td>08/2014</td>
<td>48%</td>
<td>51,000</td>
</tr>
<tr>
<td>09/2014</td>
<td>50%</td>
<td>53,000</td>
</tr>
<tr>
<td>10/2014</td>
<td>52%</td>
<td>55,000</td>
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</tr>
<tr>
<td>06/2015</td>
<td>44%</td>
<td>47,000</td>
</tr>
</tbody>
</table>
Paper, board, and tissue production trends

North America (million tonnes)

Europe (million tonnes)

China (million tonnes)

Asia-Pacific (million tonnes)

Source: RISI
Paper, board, and tissue operating rates

North America

Europe

China

Asia-Pacific

Source: RISI
Population growth in emerging markets is larger than in developed markets.

Level of consumption per capita in emerging markets clearly below that in developed markets.

This offers us long-term growth potential.

Average global consumption: 53 kg per capita.

Source: RISI
Tissue consumption growth trends

Tissue consumption per capita vs. population

New products and consumption models based on tissue are helping increase consumption in developed markets.

Consumption in emerging markets is still low, but growing.

Offers us long-term growth potential in both developed and emerging markets.

Average global consumption: 4.5 kg per capita

Source: RISI
Pulp and paper price trends

Source: Bloomberg
Crude oil, steam coal, natural gas and electricity

Europe

Source: Bloomberg
Crude oil, steam coal, natural gas and electricity

United States

Source: Bloomberg
European Carbon Emission Allowance

Source: Bloomberg
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